

1 June 2021

Mr Paul Hitchings  
Project Director  
Westconnex (Stage 3A Mainline Tunnels)  
Transport for NSW  
Level 22, 101 Miller Street  
North Sydney NSW 2060

Dear Paul,

**Stage 3A Mainline Tunnels Project - Community Complaints Mediator - Request for Additional Information**

Thank you for recommending my appointment to this role and allowing me to provide this additional information to DPIE. I look forward to being able to offer this role my experience and my commitment to working with the community toward the best possible outcomes.

I have no conflicts of interest in relation to this assignment and provide the following supporting statements:

- I do not have a close relationship with the construction contractor;
- I do not have any pecuniary interest in the Project;
- I will not accept any inducement, commission, gift or any other benefit from Project organisations, their employees, or any interested party, or knowingly allow colleagues to do so.
- I will exercise my own independent, professional judgement in relation to the task and always undertake the task in an objective and professional manner.

Should you have any questions please contact me at any time by email: [margaret@plancom.com.au](mailto:margaret@plancom.com.au) or mobile telephone: 0411 590 859.

Regards



Margaret Harvie  
Director – PlanCom Consulting Pty Ltd