

The redevelopment of Sydney Superyacht Marina will provide world-class marine facilities similar to those available internationally. The marina will include a waterfront promenade opening this part of the harbour for the public to enjoy.

Rozelle Bay is home to major marine based companies and the area has become an important fixture in Sydney's maritime industry contributing to the NSW economy and the broader vision of ensuring Sydney Harbour remains a working harbour.

The marine companies currently operating in Rozelle Bay are:

- Australian Wharf and Bridge
- Sydney City Marine
- Sydney Boathouse
- NSW Roads and Maritime Services
- Heritage Fleet
- Waterways Constructions
- Polaris Marine
- Clement Marine
- Seawind Catamarans



FOR ALL ENQUIRIES CONTACT

P: 1800 218 197
E: info@superyachtmarina.com.au

2 Maritime Court
Rozelle Bay, NSW 2039

PO BOX 436 Rozelle, NSW 2039

ABN: 94 127 177 904

SYDNEY SUPERYACHT MARINA REDEVELOPMENT ROZELLE BAY



2 Maritime Court
Rozelle Bay, NSW 2039

The Sydney Superyacht Marina at Rozelle Bay is undergoing a major redevelopment including significant investment in new and improved facilities. The Marina will be a commercial marine hub providing berthing for a range of vessels, commercial marina space to support marine uses, a yacht club, and associated restaurants and cafes.

REDEVELOPMENT UPDATE

BACKGROUND

The marina was originally established for the 2000 Sydney Olympic Games. Since then, the boating industry has grown and the marina now plays a significant role in Sydney Harbour.

Planning approval has already been granted for the redevelopment. A 2008 approval includes the reconfiguration of the existing berths at the marina.

An approval granted in 2012 provides for the construction of two buildings and a car park. Early works for the western building have been completed, with the next phase of construction set to commence in the next few months. This building will accommodate marine offices, yacht club and provedore/restaurant.

Further stages in the development of the marina will include the construction of the eastern building to house additional marine offices, marine retail and brokerage and supporting restaurants and cafes for the public and marina clients, as well as a car park to service the site.

MARINA DEVELOPMENT

Sydney Superyacht Marina has lodged an application with the NSW Department of Planning and Environment to make changes to its 2012 approval.

Among the changes being sought are:

- The inclusion of the water-based part of the marina within the land-based consent so they are governed by the one planning approval;
- Rearranging the marina pontoons so there is greater flexibility to accommodate a broader range of vessels including smaller yachts and tenders. This would allow more vessels to be moored. The existing marina area remains the same size;
- The proposed number of vessels to be berthed at the marina would increase from 24 to 43 vessels including a mix of superyachts and smaller boats (15 metres or greater in length);
- Increasing the size of the car park building by one level to provide more parking and improved traffic flow and to allow marine storage and other marine uses;



NOISE RESTRICTIONS & OPERATING HOURS

The 2012 planning approval sets strict noise limits and restrictions. No change is sought to these conditions which include:

- A Noise Management Plan;
- Complaints procedure and complaints register;
- From 10pm balconies must not be used and all doors and windows must be closed;
- Operating hours restrict licensed activities to no later than midnight;
- Noise from licensed premises not to exceed background noise + 5dB(A) in any octave band; between 7am-midnight; and from midnight to 7am not to exceed background noise in any octave band
- Amplification equipment not permitted outside or on external balconies and to be fitted with noise limiters; and
- Adherence to noise limits imposed under the Industrial Noise Policy.

Consent is sought for the use of outdoor seating areas between 7am to 10pm however no change is proposed to the approved operating hours of the uses which are:

VISUAL AMENITY



The table below shows the approved and proposed heights.

AREA	APPROVED	PROPOSED	DIFFERENCE
Western building parapet	RL 12.9m	No change	No change
Car park	RL 11.4m (4 levels)	RL 13.6m (5 levels)	2.2m increase
Eastern building parapet	RL 11.9m	RL 15.25m	3.35m increase (setback from the waterfront)
Lift overrun	RL 16.9m	RL 18.6m	1.7m increase

AREA	APPROVED HOURS
Yacht Club	7am–Midnight From 10pm doors / windows shut and no use of balconies
Restaurants/ Cafés	7am–11pm Sun-Wed 7am–midnight Thu-Sat From 10pm doors/windows shut and no use of balconies
Commercial Maritime Offices	24 Hours
Commercial Maritime Workshops/Retail	7am–7pm Mon-Fri

Contact No.	001
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Sydney Superyacht Marina Community Consultation Line – Original Contact Log

Date: 4/9/15	Time: 10.41 AM	Method: email
Name: [REDACTED]		
Phone No.: [REDACTED]	Email: [REDACTED]	Address: [REDACTED]
Detailed Notes: Called Justin first - prior to email - <u>4/9/15 - 9 am.</u> Very rude + aggressive.		

Proposed response:

- ☒ Information brochure/flyer
- ☐ Uses proposed on the Site
- ☐ Access to the foreshore
- ☐ Water area of the marina
- ☐ Low income users
- ☐ Noise
- ☐ Traffic
- ☐ Traffic congestion
- ☐ Insufficient provision for cycling
- ☐ Water congestion and safety
- ☐ Sediment disturbance and water quality
- ☐ Visual Impact
- ☐ Urban Growth and Bays Precinct Transformation
- ☐ Other

Issues to be covered:

Communication expectations.

Action by: email response.	When: 4/9/15 4.28 PM.
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Concierge

From: Justin James
Sent: Monday, 7 September 2015 9:37 AM
To: Concierge
Subject: FW: Your correspondence

Follow Up Flag: Follow up
Flag Status: Flagged
Expires: Thursday, 3 December 2015 12:00 AM

From: Justin James
Sent: Friday, 4 September 2015 4:28 PM
To: [REDACTED]
Subject: RE: Your correspondence

Dear Mrs [REDACTED]

Thank you for your email.

I appreciate your feedback and will take it into consideration, although I think we each have a different recollection of our conversation.

If you would like a copy of the brochure please send me your address and I will have one posted to you.

The brochure contains a summary of the changes we are seeking for the redevelopment of our marina. If you have any queries or questions about the proposed changes please email me or call our 1800 number which is specifically set up to take calls, register queries and ensure all calls are responded to as quickly as possible.

Our general business website can be found at : www.superyachtmarina.com.au

Many thanks



Kind Regards,
Justin James
Chief Executive Officer
Sydney Superyacht Marina Pty Ltd
M: +61 418 222 508
T: +612 9818 0609
F: +612 9818 0622
S: justin0418222508
W: www.superyachtmarina.com.au
E: justin@superyachtmarina.com.au

P: PO BOX 436 Rozelle NSW 2039

Marina Office - 2 Maritime Court, Rozelle Bay, NSW

Superyacht Masters should note that they are required to operate their superyachts on Sydney Harbour in accordance with the **Guidelines for Masters Operating Superyachts on Sydney Harbour** published on the Roads and Maritime Services website.

Please consider the environment before printing this email.

From: [REDACTED]
Sent: Friday, 4 September 2015 10:41 AM

To: Justin James
Subject: Your correspondence

Dear Mr James,

I rang you this morning to discuss the letter which appeared in my mailbox yesterday.

I've consulted with friends who work in comms for various organisations. They were a little shocked at the letter which did not have any way of contacting you - or your organisation - except for a 1800 number and a post office box.

We all need emails and websites in correspondence. All on one page would be excellent - life is short and we need to make the most of the time our projects can attract. In addition, one page would have spared you the cost of a brochure. This is 2015, not 1985.

For your information, I know very little about your project. There have been some posters around Glebe. However, I did attend a apartment viewing at the end of Glebe Point Road last month where your project was a key matter of concern among possible purchasers. I ignored the chatter until I received your poor information sheet and now feel confident the apartment did not yield the price the owners sought because no-one wants more noise than they already have.

Your behaviour on the phone was appalling. You certainly don't start shouting "you people" when you know nothing about me at all - for instance, you might be interested to know that my husband is a very keen sailor. Your job as a professional communicator (yes, even CEOs have to communicate) is to tell people what they need to know, not what you think they should know. Your approach makes people feel very suspicious.

Thanks for your offer of dropping round with the brochures. Please don't. I would prefer it if you had a website, a Facebook page, a Twitter account. I would appreciate you responding to this email with a link to your website.

Thank you in advance,



PO Box 436
2 Maritime Court
Rozelle NSW 2039

Dear Neighbour

**Sydney Superyacht Marina, Rozelle Bay
Proposed Amendment to Development Approval**

The Sydney Superyacht Marina in Rozelle is undergoing redevelopment, including significant investment into new and improved facilities. Construction has commenced and within the next few years the Marina will offer world-class marine facilities and services supporting Sydney's maritime industries.

While the necessary planning approvals are already in place for the redevelopment, Sydney Superyacht Marina has applied to the NSW Department of Planning and Environment for a modification to the approvals.

An information sheet accompanying this letter outlines the existing approvals and the key changes that are being sought.

The planning process to determine the requested modification is currently underway.

During the Department of Planning and Environment's recent public exhibition period, valuable feedback was received from the local community, community groups, sporting groups, councils and government agencies. Sydney Superyacht Marina is currently preparing a response to those submissions which will be made available on the Department of Planning and Environment's website once submitted.

If you would like more information, please call 1800 218 197.

We look forward to your continued support and feedback.

Yours sincerely

Justin James
CEO
Sydney Superyacht Marina

Sydney Superyacht Marina Community Group Invitation Letters

Name	Contact	Issues from submissions	Letter sent	Meeting?
City of Sydney	Mr Graham Jahn – Director City Planning c.c. Russell Hand - Senior Planner City of Sydney GPO Box 1591 Sydney NSW 2001 rhanda@cityofsydney.nsw.gov.au Russell's ph 9265 9333	1. Activation of consents 2. Consolidation of approvals 3. Extent of changes 4. Extent of flexibility 5. Surrender of Part 4 consent timing 6. Design quality 7. Vessel width restriction of Glebe Island Bridge 8. Insufficient consultation	Letter sent 7/9/15 Copy sent to Mr Hand 7/9/15	
Leichhardt Municipal Council	Mr Peter Conroy – Director Environmental & Community Management c.c. Clare Harley – Manager Environment & Urban Planning PO Box 45 Leichhardt NSW 2040 Clare's ph 9367 9226 clareha@lmc.nsw.gov.au	1. Not possible under s75W 2. Should delay until the Bays Precinct Transformation plan 3. Non-compliance with SREP (Sydney Harbour Catchment) 4. Increased vessel impacts 5. Bay sediments disturbed 6. Impact on future of Glebe Island Bridge 7. Increased events traffic 8. Outdoor seating and a precinct for licensed venues with limited public transport 9. Noise 10. Complexity of approval process	Letter sent 7/9/15 Copy sent to Clare Harley 7/9/15	Arranged 22/10/15. Council cancelled on 22/10/15
Urban Growth NSW	Paul Hourigan Bays Precinct Project Leader P O Box 237 Parramatta NSW 2124 Ph for office 9841 8600 c.c. Therese Hoy ph 9391 2967	1. Incomplete alignment with government priorities 2. Upscaling of land/water use and activity should be considered holistically as part of the Bays Transformation	Letter sent 7/9/15	
Port Authority of NSW	Ryan Bennett – Senior Planning & Sustainability Manager P O Box 25 Millers Point NSW 2000 Ph 9296 4674	1. Capacity of James Craig Road to service the ports activities 2. Assumptions about berthing schedules are incorrect 3. No consideration of port tenants in traffic report	Letter sent 7/9/15	
Roads & Maritime Services	Scott Schimanski – Property Strategy & Planning Locked Bag 5100 Camperdown NSW 1450 scott.schimanski@rms.nsw.gov.au Ph 9563 8853	1. No concerns re navigation 2. Requests consideration of already restricted on-street parking in the vicinity	Letter sent 7/9/15	
Pymont Action Inc #21	Elizabeth Elenius eeelenius@bigpond.net.au 9C/2 Bowman Street Pymont NSW 2009	1. There should be no amplified music. 2. Use of the walkway will be interrupted and controlled	Letter sent 7/9/15	

Name	Contact	Issues from submissions	Letter sent	Meeting?
		<ol style="list-style-type: none"> Visual impact from height. Car park numbers & location Disturbance of polluted seabed, hazardous wash for rowers and dragon boaters, additional pollution, noise & disruption of foreshore parks Pre-empts future use of Glebe Island Bridge Piecemeal development - should be put on hold 		
Save Rozelle Bay Association #41	Janice Cave (President) 4 The Crescent Annandale NSW 2038	<ol style="list-style-type: none"> Visual impact of car park building SREP (SH) – public land Increased traffic Entertainment area and restricted foreshore access after hours Out of centre location will detrimentally impact other local commercial centres Views Architectural form inconsistent with DCP No consideration of way promenade will be used or urban design elements Noise Alcohol related social impacts Entertainment precinct not working harbour Impact on passive watercraft 	Letter sent 7/9/15	Meeting held 22/9/15
Glebe Point Residents Group #65	Susan Cleary - Chair susiecleary@ozemail.com.au	<ol style="list-style-type: none"> Objects to outdoor seating, roof level eastern building & removal of air locks Contravenes master plan Negatively impacts on community for noise and hours of operation Negative water and traffic implications Proponents seeking to revisit matters which were not achieved the previous time Incremental creep 	Letter sent 7/9/15	Attended meeting 19/10/15
The Glebe Society Inc #123	Dr Lesley Lynch Convenor Bays and Foreshores SC llynch@bigpond.net.au 0416 497508 And Ted McKeown President	<ol style="list-style-type: none"> Divergence from SREP 26 and Masterplan Inclusion of water sidesteps Part 4. Inappropriate use of Part 3A Pre-empts integrated planning by Urban Growth Cumulative impacts of 	Letter sent 7/9/15	Attended meeting 19/10/15

Name	Contact	Issues from submissions	Letter sent	Meeting?
	PO Box 100 Glebe NSW 2037	requested modifications 6. SREP (SH) public land 7. Increase in boats in huge 8. Increased barrier to public foreshore access 9. Problems for safe rowing and other recreational activities 10. Increased intensity of activity 11. Increased traffic implications 12. Requested flexibility leaves uncertainty as to final uses 13. Noise implications on Glebe foreshore parks from entertainment venues 14. Opposed to level 2 addition and the adjacent deck 15. Permission for outdoor seating should be limited in area, subject to a trial period and separate approvals. 16. Impacts on potential use of Glebe Island Bridge for light rail, pedestrian. 17. Max. bridge clearance width is 18m		
Save Our Bays #132	c/o Dr Judy Cashmore judith.cashmore@sydney.edu.au judycash@bigpond.net.au 28/501 Glebe Point Road Glebe NSW 2037 02 9660 6748 0403 010 949	1. Noise 2. Jock Palmer & Assoc town planning advice 3. Assessment by HWL Ebsworth solicitors	Letter sent 7/9/15	Attended meeting 19/10/15
Blackwattle Cove Coalition #141	John Brooks Convenor brooksino@iprimus.com.au 106/149 Pyrmont Street Pyrmont NSW 2009 02 9518 8730 0408 687 954	Endorses the objections of the Glebe Society	Letter sent 7/9/15	
Sydney Harbour Association	Hylda Rolfe, Secretary PO Box 265 Rose Bay NSW 2029	Three concerns: 1. Is it an improvement? 2. Is it a superyacht marina? 3. On water storage	Letter sent 9/9/15	Await response on less large vessels
Sporting Groups				
Dragon Boats NSW #54	Trish Tinyow President PO Box 3162 North Strathfield NSW 2137	1. Water safety. 2. Increasing the size of the marina limits available waterway and impacts the ability to grow the sport 3. GFC is not a justification 4. Fewer constraints on future modifications 5. Should be in context of Bays, not an entertainment	Letter sent 7/9/15	

Name	Contact	Issues from submissions	Letter sent	Meeting?
		precinct, major implications 6. SREP (Sydney Harbour) use of public land		
Dragon Boats Abreast #43	Claire Hendy - coordinator claire@proventus.com.au	1. Reduction in space in the bays and increased boat movements is a safety risk 2. Sydney Harbour is a public resource (SREP (SH))	Email sent 7/9/15	
Sydney Tsunami Dragon Boat Club #68	Wendy Irik Head Coach wendyirik@gmail.com	1. Should actively preserve Rozelle Bay. 2. Adverse effect by increase in yacht berths and tenders. There isn't room for more boats, more noise and entertainment areas.	Letter sent to club president as per below	
Sydney Tsunami Dragon Boat Club #136	Simon Freke President sfreke@gmail.com 0410 694 724	1. Further encroach on the limited accessible waterways for training 2. Risk of collision and injury 3. An entertainment precinct 4. Insufficient community input 5. Was temporary 6. Alienates the harbour shoreline from the public	Email sent 7/9/15	
Bike Sydney #122	David Borella President david.borella@bikesydney.org 0416 055 266 02 8213 2437 PO Cox M59 Missenden Road, Camperdown NSW 2050	1. Was temporary 2. Private interests ahead of public 3. Limit potential to develop Glebe Island Bridge as an active transport corridor 4. Does not deliver a viable foreshore link for riders and walkers. Boardwalk is too narrow for concurrent walkers and riders, restrict public access 5. Conflicts with Urban Growth's identified cycling path along the foreshore 6. Cycling links should be provided by s94 Contributions 7. Oversupply of car parks	Letter sent 7/9/15	
Hon Tanya Plibersek MP	150 Broadway Chippendale NSW 2008	Did not make a submission	Letter sent 7/9/15	Unable to attend a meeting
Hon Jamie Parker MP	112A Glebe Point Road Glebe NSW 2037	Did not make a submission	Letter sent 7/9/15	Attended meeting 19/10/15

Ros Read

From: Justin James <Justin@superyachtmarina.com.au>
Sent: Thursday, 24 September 2015 12:42 PM
To: geoff.baxter@baxco.com.au; Ros Read; Brian James; tw2consulting@gmail.com
Subject: Fwd: Marina development

Begin forwarded message:

From: "Hawkins, Christine (T. Plibersek, MP)" <Christine.Hawkins@aph.gov.au>
Date: 24 September 2015 12:26:25 pm AEST
To: Justin James <Justin@superyachtmarina.com.au>
Subject: Marina development

Dear Justin

Thank you for your correspondence detailing the changes to the marina development at Rozelle Bay.

Tanya has a very busy schedule and will not be able to meet with you; but please feel free to keep her informed of any changes.

Best wishes
Christine

Christine Hawkins
Office of The Hon. Tanya Plibersek MP
Deputy Leader of the Opposition
Shadow Minister for Foreign Affairs and International Development
Federal Member for Sydney

150 Broadway
CHIPPENDALE NSW 2008
p: 02 9379 0700



SYDNEY HARBOUR ASSOCIATION
PO Box 265 Rose Bay NSW 2029

Mr Justin James
Chief Executive Officer
Sydney Superyacht Marina
PO Box 436
ROZELLE NSW 2039

Dear Mr James,

We thank you for your letter of 9 September 2015 and your kind invitation for our Committee to view and discuss on-site the proposed amendment to the existing development approval.

Having regard to the primary concern of our original comments, namely the implied reduction in accommodation of large vessels, we think it preferable at this stage to await and consider your response to our concerns.

With renewed thanks,

Yours sincerely,

Hylda Rolfe, Secretary
(Home: 41 Cove Street, Watsons Bay NSW 2030. T: 02 9337 5058; E: hyldarolfe@bigpond.com)
27 September 2015

Ros Read

From: Toni Rankin <t.rankin@kjassoc.com.au>
Sent: Tuesday, 27 October 2015 2:17 PM
To: Ros Read
Subject: FW: info on Rozelle Bay
Attachments: Rozelle Bay Assoc_ Meeting 220915 final draft.docx

[Here you go](#)

From: Toni Rankin
Sent: Thursday, 24 September 2015 3:56 PM
To: 'JANICE CAVE' <janice.cave@hotmail.com>
Subject: RE: info on Rozelle Bay

Hello again Janice

I hope you are having a good day.

I made a short summary of Tuesday's meeting discussion.

Please review as we may share this with the Department of Planning.

Let me know if there are any changes or additions you would like

Kind regards
Toni

From: JANICE CAVE [<mailto:janice.cave@hotmail.com>]
Sent: Tuesday, 22 September 2015 1:28 PM
To: Toni Rankin <t.rankin@kjassoc.com.au>
Subject: info on Rozelle Bay

Dear Toni

Thank you for being so generous with your time today. We are interested in the best outcome for our community and were happy to attend your briefing and tour and discuss the site. As discussed I am sending some information re interpretation and landscaping.

Margaret and Chris Betteridge are leading heritage interpretation and landscaping consultants and I have worked with them and known them for many years. I phoned Chris and he is interested in the site he can be contacted on 93146642 or 0419011347
musecape@accsoft.com.au

Rozelle Bay Community Native nursery would be able to provide indigenous plants for the area. Contact Leichhardt Council's Biodiversity Officer, Doug Anderson douga@lmc.nsw.gov.au.

I have attached a couple of early maps of Annandale.

Kind regards
Janice

Janice Cave
phone: 96920604

Action Items

Meeting:	
Date:	22 Sept 2015
Location:	Sydney Superyacht Marina (SSM) offices
Time of meeting:	10.30am – 12.30pm
Attendees:	Janice Cave (Save Rozelle Bay Assoc), Greg Jones (Save Rozelle Bay Assoc), Justin James (SSM), Geoff Baxter (SSM), Toni Rankin (KJA)

Item	Notes
1.	Tour of existing marina, orientation, site extent
2.	Presentation from SSM – outlining site boundaries and artist's impression, background to the current proposal, summary of current approvals and changes being sought, landscape plan, visual amenity and height, noise restrictions and operating hours
3.	Topics covered included: <ul style="list-style-type: none"> • Importance of public access to the foreshore. SSM explained public walkways and foreshore access through and around the site. Site will be accessible 24/7. • Landscaping and suggestion to use Rozelle Bay Community Native nursery to provide indigenous plants • Level of carparking being provided and whether there would be free public access. It was advised there will be a fee for car parking • Whether it is appropriate to provide restaurants and cafes in working harbour environment. It was advised the proposal offers a mix of both working harbour commercial office space as well as room for café/restaurants and yacht club. • Suggestion to increase community information about the marina ie community newsletters/council noticeboards/community competitions • Suggestion that the architectural design of the buildings is not consistent with the DCP (too square). Advised the design style/ concept has already been approved and is not part of current changes being sought. • Level of noise likely to be generated by the cafes/restaurants. Advised current noise restrictions remain in place and no changes being sought. • Heritage of the site. Suggestion a Heritage Interpretation Strategy be prepared for the marina. SSM advised it will undertake further investigations with a view to including heritage interpretation in the landscaping plan.

Sydney Office

Level 9, 2 Elizabeth Plaza, North Sydney NSW 2060
PO Box 302, North Sydney NSW 2059
T 02 9955 5040 F 02 9955 5901

Melbourne Office

Level 10, 71 Queens Road, Melbourne, VIC, 3004
PO Box 7692, Melbourne VIC 3004
T 03 9514 1600

7 September 2015

[Authorities template]



Dear [Authority]

**Sydney Superyacht Marina, Rozelle Bay
Proposed Amendment to Development Approval**

As you are aware, the Sydney Superyacht Marina in Rozelle is undergoing a major redevelopment, including significant investment in new and improved facilities. Construction has already commenced and within the next few years the Marina will offer world class marine facilities and services supporting Sydney maritime industries.

While the necessary planning approvals are already in place for the redevelopment, Sydney Superyacht Marina has applied to the NSW Department of Planning and Environment for a modification to the approvals.

The planning process to determine the requested modification is currently underway.

The information sheet accompanying this letter outlines the existing approvals and the key changes being sought. It will also be delivered to interested community groups and the neighbouring community via a letterbox drop.

During the Department of Planning and Environment's recent public exhibition period, valuable feedback was received from the local community, community groups, sporting groups, councils and government agencies. Sydney Superyacht Marina is currently preparing a response to those submissions which will be made available on the Department of Planning and Environment's website once submitted.

Sydney Superyacht Marina would like to offer to meet with Council to brief you on the proposal in detail. If you would like to take up this offer or would like more information, please contact me on 02 9818 0609 or email justin@superyachtmarina.com.au

Yours sincerely

A handwritten signature in blue ink that reads "Justin James".

Justin James
CEO
Sydney Superyacht Marina

7 September 2015

[Community Groups template]



Dear [Community Group]

**Sydney Superyacht Marina, Rozelle Bay
Proposed Amendment to Development Approval**

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The planning process to determine the requested modification is currently underway.

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During the Department of Planning and Environment's recent public exhibition period, valuable feedback was received from the local community, community groups, sporting groups, councils and government agencies. Sydney Superyacht Marina is currently preparing a response to those submissions which will be made available on the Department of Planning and Environment's website once submitted.

Sydney Superyacht Marina noted your interest and would like to offer your Executive Committee a tour of the current marina so you can view its operations and receive a briefing on the proposed modifications. If you would like to take up this offer or would like more information, please contact Toni Rankin from Kathy Jones and Associates on 02 9955 5040 or email t.rankin@kjassoc.com.au

Yours sincerely

A handwritten signature in blue ink that reads "Justin James".

Justin James
CEO
Sydney Superyacht Marina