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10th November 2021

To whom it may concern,

I am writing this letter to formally express my support and desire for the planning permission to go ahead at Newcastle racetrack. Upon reading the provisional plans for upgrading the facilities here at Newcastle racetrack I found myself very excited for the future of Doyle Racing. These new impressive plans are not only very welcome but also well overdue.

The current layout of Newcastle racetrack stables restricts the growth of Doyle Racing substantially. Not only will Doyle racing benefit hugely from these changes but also the future of racing in the hunter valley region. Whilst Newcastle is the host of the most competitive, prestigious and valuable racing in the hunter valley region it is doing the hunter valley, horse capital of Australia, a huge in just with the current outdated facilities. The current layout of Newcastle racetrack's stables is impractical and inefficient to train horses out of, and not without some significant safety issues.

Whilst we are a relatively young stable, starting out, we are very fortunate to have a lot of valuable horses in our stables and on our books for some of the racing industries most influential owners. The care and safety of my horses and my staff is my number one priority in the daily running on Doyle Racing. The mass numbers of pests and rodents that currently swarm the barns are not only severely unhygienic but harmful to our valuable horses, often floating in our horse's water trough in the mornings, along with chewing through wires, eating rodent poison and dying in our horses' boxes, as I'm sure you are aware the electrical work itself leaves much to be desired. Given what has happened in the past with another trainer, I feel it is my responsibility to take every opportunity in getting involved in supporting a plan to reduce this ever happening to any of my horses or staff.

In terms of the current layout of the barns, I have 80 horses on the books and at any given time the maximum I can have at our stables is 34 as the spread-out barns of 4 boxes reduces efficiency & productivity. All are staff do north of 25,000-30,000 steps in a morning, walking from barn to barn and up & down to the track with each horse individually. For this reason, the growth of Doyle Racing is very restricted. As previously stated, we are a relatively new but well-established company and taking measures such as loading horses into a truck and travelling around to tie ups and unloading horses, although still very impractical, is not financially viable for Doyle Racing. The new plans will allow us to progress as a company with the success we are having on race day. It will allow us to put our horses

under one roof and walking through to check, feed, rug, muck out and treat all our horses in a much more practical, efficient and professional way. In return I feel this kind of extra care and precision to our horses will bring that bit more success. It will also allow us to keep the hygiene & pest control of the barn much more manageable and reduce and manage the spread of germs, and viruses more efficiently. By being together in a larger barn, we will be able to keep moral high amongst our staff, create more of a team culture and again in return get better results to reach our full potential. With a much more practical layout will be able to expand the number of horses we have in Full Training at any given time which will again in return allow us to employ more staff and bring a larger number of owners to the track and the area in general. We are very proud of our hard-working staff and the tireless hours they work but a lot of their time while working is spent walking empty handed from A-B, to either drop a horse or move a horse, which reduces productivity significantly. This is very discouraging for many employees as they have a passion for the industry, but the work is just not practical. I strongly believe with a good working environment with more hands on tasks and being able to get involved, will have more people looking to follow their passion thus helping the staff shortage in the industry.

To conclude I sincerely feel the new plans for the Newcastle Racetrack will bring a much greater sense of pride and professionalism to racing here on the Hunter Valley provincial stage. For us at Doyle Racing we are fortunate enough to have some of the most influential owners and participants in the racing industry support our company. We would love to have them down at our stables for open days, Race days and show off our full potential. Getting them involved will show the hard work and passion behind it all thus a higher chance in supporting and sponsoring races or events. I feel it will generate an excitement and a proud culture of Racing here in the City of Newcastle. It will bring owners out from Sydney for quality racing days and spend time and money here in Newcastle.

Regards

Nathan Doyle

Director/Trainer