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23 July 2024

Dear Mr Peng,

Re: State Significant Development Application (SSD-59024711) - 350 King Street Warehouse, Mascot – 350 King Street, Mascot (Lot 2 DP 510447)

Thank you for providing NSW Ports with the opportunity to comment on SSD-59024711 for a State Significant Development Application (SSDA) for the construction and operation of a multi-level warehouse and distribution centre at 350 King Street, Mascot (Lot 2 DP 510447). NSW Ports is responsible for managing the port and freight assets of Port Botany, Port Kembla, the Cooks River Intermodal Terminal and the Enfield Intermodal Logistics Centre (ILC). These assets, along with the efficient movement of freight to and from these assets, are critical to the future economic growth, liveability, productivity and sustainability of New South Wales.

In July 2024, NSW Ports received an exhibition notice from the NSW Department, Housing and Infrastructure for the abovementioned SSDA. The SSDA was prepared and lodged by Urbis on behalf of LOGOS Development Management Pty Ltd (LOGOS). It is noted that LOGOS is a major stakeholder in the NSW freight network, being the owner of the subject site, 297 King Street, Mascot (proposed multi level warehouse) and Australia's largest intermodal precinct at Moorebank, NSW (Moorebank Intermodal). Notably, both freight assets are of key strategic importance to NSW Ports' and our operations.

NSW Ports has reviewed the documentation submitted with the SSDA and is supportive of the proposal. NSW Ports has also assessed the strategic intent of multi-level warehouses (such as the proposed). NSW Ports' is generally supportive of development and redevelopment of industrial land near Port Botany, such as multi-level warehouses, infill development and other developments that increase the efficiency of existing industrial assets. NSW Ports is therefore supportive of the proposed SSDA.

The Importance of Industrial Lands to Greater Sydney's Future

The freight and logistics supply chain requires well-located, large parcels of land for warehouses, depots and logistics activities. Sufficient supply of well located and productive industrial land in Greater Sydney will reduce the cost of moving freight and increase efficiency and productivity while minimising traffic, emissions and amenity impacts.

By 2063, NSW will be home to around 12 million people¹. As a result of this projected population growth, consumer demand will intensify; increasingly catalysed by Australia's limited domestic manufacturing capabilities, low industrial space vacancies (0.1% in Q4 2022 ²), rezoning pressures and minimal new land supply. A result of these factors is that percentage of goods imported will likely remain at or above current levels and there will be a greater need for cost-effective last-mile delivery in urban areas (such as South Sydney) ³.Due to these factors, it has been widely established that there is an ever-increasing need for the delivery of new industrial land in Sydney. Additionally, there is a dire need for an uplift of existing industrial gross floor areas via infill development like multi-level warehouses, near the Port Botany, Sydney Airport (PBSA) precinct.

NSW Ports Pty Ltd as trustee for NSW Ports Property Hold Trust ABN 25 674 171 329 NSW Ports Operations Hold Co Pty Ltd as trustee for NSW Ports Operations Hold Trust ABN 28 792 171 144 Port Botany Operations Pty Ltd as trustee for Port Botany Unit Trust ABN 25 855 834 182 Port Kembla Operations Pty Ltd as trustee for Port Kembla Unit Trust ABN 50 132 250 580 NSW Ports Finance Co Pty Ltd ABN 83 161 943 497

¹ Population Projections Data 2021, with linear projections 2041-63 prepared by NSW Department of Planning and Environment (2021)

² Eastern Seaboard Industrial Vacancy Study – Q4 2022 prepared by Urbis (2022)

³ Future of Freight for Sydney's Trade Gateways – Managing Industrial Land Zoning in the vicinity of Port Botany and Sydney Airport prepared by L.E.K (2021)

Accounting for the above, infill industrial development such as multi-level warehouses in urban areas (such as the proposed) are well positioned to handle this freight task.

A total of approximately 351,026 sqm of multi-storey floorspace is forecast to be delivered between 2022 and 2026 in Sydney. South Sydney, which accounts for only 2.5% of zoned and undeveloped land, makes up 80% of the Sydney multi-storey development pipeline (by floorspace) ⁴. Developments such as the proposed are located within the PBSA precinct and provide an uplift of floorspace for all nearby port operators and stakeholders. The delivery of such floorspace would be otherwise unachievable without the advancement of multi-level warehouses in NSW. The approval and operation of the proposed 350 King Street multi-level warehouse will therefore be essential in meeting this forecast and ultimately the demands of this growing freight task.

Facilitating an Efficient Supply Chain

During the determination of this project, NSW Ports urges the Department to ensure any approvals do not impose curfews and caps on the activity, other than by justified exceptions, to make the most efficient use of scarce industrial lands and existing infrastructure close to the Port.

Accounting for the above, it is critical that new and enhanced industrial developments (such as the proposed) continue to be delivered in the South Sydney and Greater Sydney region. Long term strategic planning from all stakeholders will also be required to stop further erosion of large parcels of industrial land around Port Botany and southern Sydney. NSW Ports' is supportive of the strategic intent and objectives of the proposed SSDA.

If you have any questions, please contact me on 9316 1130 or at Hamish.Wood@nswports.com.au.

Yours sincerely,

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Hamish Wood Planning Officer



⁴ Future Cities - The Rise of Multi-Storey Warehousing prepared by CBRE (2022)