Mudgee Hospital Redevelopment (SSD 9211) Community Consultation

A. Reporting on community and stakeholder participation:

The community consultation process and supporting materials, need to outline how and when the community and other stakeholders have participated throughout the project and how required outcomes from participation have been achieved.

Supporting material can be placed in appendices (e.g. register of attendance to each information session, Q&A documents, evidence of digital/printed advertising, etc.)

1. Identified the issues raised and the response to each issue. Refer to Table 1:

Table 1: Identified Issues

No.	Issues Raised	Response
1	Clinical services	The new facility will provide clinical facility needs as identified
		in the MHS Clinical Services Plan (2016 – 2027).
2	Heritage	There are no existing buildings on the hospital site that are
		heritage listed. Plaques, memorial stones, artworks and
		archival photographs have been catalogued. As part of the
		Artworks strategy developed during the Design Development
		phase, these items may be incorporated into the new facility.
3	Future growth	The new facility will provide clinical facility needs as projected
		to 2027 as per the MHS Clinical Services Plan. The
		masterplanning completed during the early Design stages
		allows for future expansion of the new facility.
4	Parking	On-site parking during construction will be managed during
		the various stages of construction. The shortfall in parking
		numbers during construction may be accommodated through
		available on-street parking.
5	Traffic	Traffic access will be managed by the contractor. A
		Construction Management Plan will be in place to address
		traffic impact as a result of the construction works and to
		manage access for construction vehicles, staff and visitors.

2. Provide a detailed list of the community and other stakeholder groups and how they participated. Refer to Table 2:

Table 2: Community and stakeholders' engagement

	Community and stakeholder groups	Engagement Process	Details				
•	General MHS Staff	Advertising	• Emails sent to MHS staff				
•	Mudgee Hospital Departments		 Project Update newsletter 				
	 Emergency Department 		distributed to MHS staff				
	 Inpatient Unit 		 WNSWLHD Facebook page 				
	 Maternity Unit 						

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o Perioperative Service		WNSWLHD internet/
o Medical Imaging		intranet
o Front of House/		Project newsletter
Administration		distributed to MWRC and
o Pathology		Local Health Council
o Pharmacy		FAQ/ Fact Sheet
o Ambulatory Care		
o Community and Allied Health		
o Back of House/ Hotel Services		
Western NSW Primary Health		
Network		
WNSWLHD		
Local Health Council		
Blind Citizens Australia Western		
Area		
Mudgee Vision Impaired Friendship		
Group		
Redevelopment registered		
stakeholders		
Mudgee Rotary Club		
Mudgee Country Women's		
Association (CWA)		
All MWRC Councillors (9 plus		
associated staff) –		
 Des Kennedy (Mayor) 		
 Paul Cavalier (Deputy Mayor) 		
o Russell Holden		
 Alex Karavas 		
o Esme Martens		
o John O'Neill		
o Sam Paine		
o Peter Shelley		
o Percy Thompson		
Local Member for Dubbo – Troy		
Grant		
MHS Staff	All Staff Briefing -	10/11 July 2017
	Information Session	25 - 28 September 2017
		23, 25, 27 October 2017
		2 November 2017
NSW Ambulance, Police, Fire Brigade	Consultation	15 August 2017 (Ambulance)
		5 September 2017 (Police)
		7 February 2018
Local VMOs/GPs	Project Update	8 August 2017
 Mudgee Medical Centre 		17 October 2017
 South Mudgee Surgery 		10 April 2018
Local Aboriginal Groups –	Consultation and	3 October 2017
 Mudgee Local Aboriginal Land 	Project Update	20 November 2017
Council		4 April 2018
Community Consultation Schematic	Community	20/21 April 2018
Design Exhibition/ Pop-up (200+ visitors	Consultation	Vacant shop front on Church St
across both days)		

*Note: The information provided above can be supported with the attendance registers, Q&A documents and relevant documentation.

B. Evaluating community and stakeholder participation:

Identify measures and evidence of success, through implementation of techniques to meet the participation outcomes. A format for evaluating success is shown in Table 3:

Table 3: Evaluation of outcomes from participation

	Outcome	Techniques to Achieve the Outcome	Results to Measure the Outcome	Evaluating the Success of the Outcome			
a)	Respond to the values and opinions from the community and other stakeholders	Community and Project update sessions	 11 sessions in total People who attended the information sessions discussed the below priorities: 1. CT service 2. Helipad 	 CT service will be provided in the new facility. The existing helipad is not part of the project scope. 			
b)	Inform the staff on the proposed development	Information sessions	10 sessions in total People who attended the information sessions discussed the below priorities: 1. Parking 2. Traffic access	Information sessions were held during the Masterplanning, Concept and Schematic Design phases to inform all staff of the design of the facility at each stage. 1. Onsite parking during construction will be managed during the various stages of construction. 2. Traffic access will be managed by the contractor. A Construction Management Plan will be in place.			
c)	Inform the community on the proposed development	2-day exhibition (20/21 May) showing Schematic Design. Collateral included printed and digital advertising material to inform the community on the proposal	 228 people attended across both days People provided feedback related mainly to MRI, parking, mental health, heritage, maternity and future growth 	Feedback was received and recorded in a log (refer appendix). Project team members were assigned to follow up on members of the community that had specific queries.			

*Note: The Department will review the success of the chosen techniques in meeting the participation outcomes as part of its evaluation during the assessment of the project.

C. Appendix

- MHR Consultation Register (May 2017 May 2018)
- Mudgee Schematic Design Exhibition Summary (20/21 April 2018)
- Mudgee Hospital Community Exhibition Feedback Forms (20/21 April 2018)
- Feedback Log SD Community Consultation Pop-up (20/21 April 2018)
- MHR Community Meeting (14 August 2017)

Mudgee Hospital Redevelopment – Community Exhibition/Pop Up 20 & 21 April 2018

Summary Report

The Mudgee Hospital Schematic Design was placed on exhibition and staff, stakeholders and the local community were invited to view and comment on the designs through the following activities:

Exhibition Details:

A two-day exhibition was held in a vacant shop front on Church Street (main street) Mudgee. Collateral included:

- 6 x easels with display boards featuring artist impressions of site, entrance, waiting areas, rooms and all floor plans
- pop up banners from LHD, Mudgee Health Council, NSW Government, Hospital in the Home and Indigenous Health
- 2 x laptops where people could view fly-throughs
- Chairs and tables with newsletters and feedback forms
- Attendance register which recorded numbers, contacts, key issues and comments

Media:

- Media release of images by local MP, Troy Grant
- Radio interviews by 2MG and ABC with local MP, Troy Grant; SPD Mark Lamond in the fortnight prior to the exhibition
- Two x quarter page advertorials in the Mudgee Guardian on the Tuesday prior to the exhibition and the first day of the exhibition, Friday 20 April
- 2MG Radio interview with HSM Judy Ford on the first morning of the exhibition
- Mudgee Guardian interview (unscheduled, onsite) on day one of exhibition

Staff & Stakeholder outreach:

- Hospital Staff Briefing one week prior to the exhibition
- Mudgee Medical Centre staff briefing two weeks prior to exhibition
- Notices placed on hospital walls and brochures at reception
- Notices to LHD and material provided for updated project page on WNSWLHD website
- Briefing for Council staff and elected representatives, week of exhibition

Community outreach:

- Community newsletters sent to project database, local council, community groups and stakeholders previously involved in project
- Invitations sent to community groups and stakeholder groups offering SD group briefings
- Hand-delivered newsletters and 'mini-brief' to Church Street retail outlets
- Letterboxing newsletter to current hospital neighbours

Results

- Great response, excellent numbers (over 100 each day)
- Overwhelmingly positive responses and community very excited about the project
- Very keen interest in MRI, parking, mental health, heritage, maternity, future growth, more services

People requiring follow-up:

Name	Issue	Contact details	Action by
	Former volunteer at the Wellness Centre (when it was a day care centre) when she first arrived in Mudgee 35 years ago. Would love to come to opening.		ST
	Worked at the old hospital in the house and then at the current hospital. Would love to come to the opening.		ST
	Very passionate teenage historian – wants to be involved in any heritage planning or activities.		JW/KB ST
	Former nurse, provided lots of old photos. Worked at the current hospital from 1960, for 37 years. Very emotional about building being demolished, but accepts it needs to be done. Would love to come to opening and be involved in any history project.		JW/KB ST
	Needs a phone call from Judy regarding mental health treatment issues (re her son).		JF
	Looks very decorative but not enough maternity beds or area. Will premi births still have to be taken out of town?		KB/JF

Event Pics for public use:

Day one

- Kate and Ned Dickson
- Rob and Darill Clements
- Yvonne Benson, former nurse
- Stuart and Mudgee locals (didn't wish to give names)

Day two

- Daphne and Judy Ford
- Katie Babula and local family Narelle Moerkerk, daughters Holly and Lara

Mudgee Hospital Redevelopment - consultation (June 2017 to May 2018)* *Not including project governance meetings/workshops/PUGs

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4/04/2018 Consultation Meeting Mudgee Local Aboriginal Lands Alicia Lonsdale JIW MHR - Update Council 9/04/2018 MHS All Staff Briefing for SD Launch MHS Staff Substance Staff Briefing Substance Staff Briefing Substance Staff Briefing Substance Staff Substance Staff Briefing Substance Staff Substance Staff Briefing Substance Staff Su	14/03/2018	Vision Impaired Friendship (VIP)Group	Chair Mary Lovette and regular members of the group	JW	Presented MHR overview
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Council MRS All Staff Briefing for SD Launch MRS Staff Staff Staff Staff Briefing for SD Launch MRS Staff Staff Staff Staff Briefing for SD Launch MRS Staff	4/04/2018	Consultation Meeting Mudgee Local Aboriginal Lands	Alicia Lonsdale	JW	MHR - Update
9/04/2018 MHS All Staff Briefing for SD Launch MHS Staff Sta					
10/04/2018 Medical Staff Briefing MMC & South Mudgee MO S.K.B.S.T.,W So. & Fly Through presentation	9/04/2018		MHS Staff	SL.KB.ST.JW	SD & Fly Through presentation
13/04/2018 Meeting Mudgee Inr Rugby League Club James Hughs - Club President JW, CHC staff View premise and discuss lease club house 18/04/2018 Presentation to Mid Western Regional Council office JW, KB, EG, BK, AT, TK, IL, RN Schematic Design presentation 18/04/2018 Presentation to Mid Western Regional Council staff Council offices Schematic Design presentation 20/04/2018 Community Exhibition (Full day) 17/19-41 Church St Mudgee ST, KB, JF, SL, ML Schematic Design display					
18/04/2018 Presentation to Mild Western Regional Councillors Council Offices JW, KB, EG, BK, AT, TK, IL, RN Schematic Design presentation 18/04/2018 Presentation to Mild Western Regional Council staff Council Offices Schematic Design presentation 20/04/2018 Community Exhibition (Full day) 17/19-41 Church St Mudgee ST, KB, JF, SL, ML Schematic Design display	12/04/2010				
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21/04/2018 Community Exhibition (Half day) 17/19-41 Church St Mudgee ST, KB, JF, SL, ML Schematic Design display					
	21/04/2018	Community Exhibition (Half day)	17/19-41 Church St Mudgee	ST, KB, JF, SL, ML	Schematic Design display

KEY	
ML	Mark Lamond - Senior Project Director
SL	Stuart Landrigan - Project Director (Planning)
KB	Katie Babula - Project Director (Delivery)
JF	Judy Ford - MHS Health Service Manager
JW	Jo-Anne Whitson - Project Officer
CL	Catherine Lee - Senior Project Manager (TSA)
AT	Alison Tham - Project Manager (TSA)
RB	Robyn Brigden - Senior Health Planner (TSA)
SG	Shalini Ghandi - Project Manager (TSA)
TK	Taya Kirris - Senior Project Manager (TSA)
EG	Ernest Girardi - Director, Architect (STH)
BK	Bill Kaloudis - Architect (STH)
KN	Kylie Neville - Communication Lead
ST	Sarah Taylor - Communications Manager
RB	Ray Bilby - Consultant CSD
EM	Eric Mowat - MHS CSD Tech
TK	Trish Kempton - MHS NUM OT
AW	Ann Wormald - MHS Pharmacist
IL	lain Lynch - Project Manager (CWPM)
RN	Richard Nesbitt - Design Manager (CWPM)

Mudgee Hospital Community Exhibition – Friday 20 & Saturday 21 April, 2018

	Name	Email	Comments
1			Love the design
2			Very impressed, great building, can't wait to see it.
			Posed for iphone pics
			Own local B & B
3			Very positive. She came from England with husband (Doctor) who worked at Mudgee hospital from
			the early 1960s, for 50 years
4			Very positive - Friend of
5			Teenager – VERY keen on local history
			Wants to be involved in heritage issues
			Wishes the current building could be kept
6			mother. "Hurry up and get it done – looks fabulous"
7			"I am so sorry there is no children's ward as I am a grandmother of 7 in Mudgee. Driving one to
			Dubbo Hospital at 11pm as there was no ambulance to take him to Dubbo We had to take him
			ourselves as they would not admit him due to no childrens ward.
8			He is the Training Services Manager at NSW Dept Industry. Looking at links to hospital for future
9			training. Love the design. "It's about time, we need it."
10			Love the design. It's about time, we need it.
11			Interested in paediatric services
12			There wasn't enough notice given of the exhibition
			3D model would be beneficial
			 Concerns about parking access to medical centreit's already hard at the moment but what
			will it be like once all the contractors start – is it possible they could use Nicholson Street?
13			Worked at hospital for 36 years – started in 1960
14			 Very emotional about it being demolish
			Will bring down some pics of her in nursing uniform
			 Former Matron sent so many old pics to the tip!!
			 Remembers when wards were also nursing homes, and unlocked and "We never lost anyone!"
15			Looking good – pleased to see good provision of services for the bereaved

	Name	Email	Comments
16			 Need wider cover over the drop off area for slow and elderly people Car park spaces should be angled to make them easier to access and quicker for people to enter and exit.
17			Interested in bed numbers, services provided, layout and contingency for future planning (brother is a Dr in Newcastle)
18			 Access, fire doors, access to LG floor from higher level, Building fire compliance. When someone with a disability was left at front entrance how does she get to her next port of call?
			 Are there handrails around the walls? She did meet with Jo Whitson at the recent Vision impaired group meeting. Tactile for direction points Wants an entrance on LGF
19			Concerned about the management of dementia patients and mental health patients (security, wandering off, bothering other patients) How will we manage 'out of control' people?
20			"The proposed hospital looks such a big improvement to the old hospital. I lived in Hornsby (SYD) near the local hospital and it has some new buildings which make that hospital a lot better and I am sure the new hospital in Mudgee will be the same. I am impressed with the new plans"
21			It all looks very pretty but what about functionality? Flexible wards/maternity is worrying – there should be dedicated space for each function built for the future. 'Flexible spaces' sounds like cost cutting and a reduction in service Staff numbers are a concern – does the upgrade factor in increased staff numbers? If there is space for renal numbers we expect them to be fully staffed Flexible birthing/bed suites are a concern Community health needs to be looked at after concern about consulting space and office spaces for our community health workers. In short, we need at a minimum the space and facilities we have now.
22			The two ante-natal assessment rooms are directly across from the labour wards- therefore pregnant mums attending antenatal clinics in these rooms may hear women in the late stages of Labour – terrible. There is a mountain of clinical evidence that shows fear contributes to a woman's labour outcomes (poor outcomes) and this is not good for women or babies.

	Name	Email	Comments
			Why would we set up first time mums with fear by allowing this? Google it – and you will see the evidence
23			Member of Historical Society – gave her my number in case they would like a speaker to come and do a presentation.
24			
25			Keep informed of developments
26			ED – privacy between beds is critical CT Scan is an improvement but residents need access to MRI before treatment Is there a helicopter pad to transfer patients to Orange? Make sure parking is plentiful – not like Orange and Dubbo Overall it is much improved on the current hospital but can't see how it would be better for stroke victims PLEASE plan for transfers as well as treatment
27			Great interest in heritage as she used to work in the wellness centre as a volunteer 34 years ago
28			It looks very decorative but there does not appear to be enough maternity beds or area. Will premature birth still have to be taken out of town?
29			Covered walkway across to the medical centre should be installed from the beginning as I am sure it will get used a lot. North facing roofs should have solar panels Pitch of roofs should be high enough for tradespeople to walk in the centre with easy access to services
30			The design looks great – can't wait to have state of the art building and facilities Great having x-rays close to emergency and operating theatres

Visitor No.	Parking	Mental Health	Bathurst	Heritage	Specialist	Childrens W	Liko	Palliative care	Maternity	No comment	About time	Physio area	MR!	Comments
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	Visitor No.	Parking	Mental Health	Bathurst	Heritage	Specialist	Childrens W	Like	Palliative care	Maternity	No comment	About time	Physio area	MR!	Comments
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patient transport drop off	222														patient transport drop off

Mudgee Community Consultation Pop-up Feedback Log - prepared by Project team

Visitor No.	Parking	Mental Health	Bathurst	Heritage	Specialist	Childrens W	Like	Palliative care	Maternity	No comment	About time	Physio area	MR!	Comments
223														
224														
225														church st intersection
226														accom for out of town patients
227														
228														

71/228 did not say like

22/228 no opinion

Mudgee Hospital Redevelopment – Community meeting 14 August 2017

Presenters:

- Hon Troy Grant MP, Member for Dubbo
- Hon Brad Hazzard MP, Minister for Health
- David Ballantyne, Director of Planning, Health Infrastructure
- Scott McLachlan, Chief Executive, Western NSW LHD

Questions:

- Denis queried location of new health service, and wants to ensure architectural consistency with heritage values of the town.
 - Answer Currently looking at corner where Community Health building is, however this will be further investigated through Master Planning. Architect will be sympathetic where possible.
- John (Health Council chair) commented that the Health Council has undertaken community consultation on services and needs and will feed into planning.
- Hugh is a patron of the Auxiliary. Asked about use of old hospital buildings, don't want to see then demolished rather used for housing, commercial, etc.
 - Answer There will be investigations into the options for use of the old buildings, which may contain hazardous materials.
- Max Echo support for architecture consistency, also said adequate parking would be needed, referenced inadequate parking at Orange and Bathurst.
 - Answer Parking will be considered during planning.
- Steven Asked about the design, and whether it would be single level.
 Commented that all funding should be used for services, not to keep old buildings. Also asked about better road access to Orange.
 - Answer The design will be considered during the planning stages, currently looking at single versus multi-story as the latter gives closer footprint for the various departments.
 - Answer (Troy Grant re roads) A feasibility study has commenced on upgrading on the direct road (and bridge) between Mudgee and Orange.
- Norm Referenced inadequate parking at Orange Health Service. Also asked about the Helipad location, noting the design at Orange (rooftop) works well.
 - Answer Parking will be considered during planning, as will the location of the helipad.
- Jeff agreed with heritage consistency. Queried whether there is one model for all redevelopments.
 - Answer Each redevelopment is tailored to the specific facility and area/region, as will be the case with Mudgee.

- Jasmine Will there be a CT and MRI machine in the Mudgee Health Service in the future? And will there be staff to run these?
 - Answer The scope of the redevelopment is set by the CSP, which identified that certain services will still be delivered at the base hospitals (Dubbo, Orange, Sydney), however there may be other opportunities to look at this and this will be discussed later in planning.
- Karen Personal experience where her child was sent to Dubbo for oxygen will this be able to be delivered at Mudgee? What is the status of E health? Is Community health in the scope?
 - Answer There are additional beds in the scope, including beds earmarked for children. The LHD is a leader in implementing and delivering E health services, such as Telehealth. Yes Community Health is part of the redevelopment.
- Sandy Is there the option of a new ambulance station at the new Health Service site.
 - Answer Yes there are opportunities for future expansion at the Health Service site.
- Use of private health at public hospital will this continue?
 - o Answer yes, and this will be expanded.
- Couple of questions regarding work force attraction with a new facility and master planning. HI was approached afterwards regarding operations of the CT, but deferred that to future discussions.