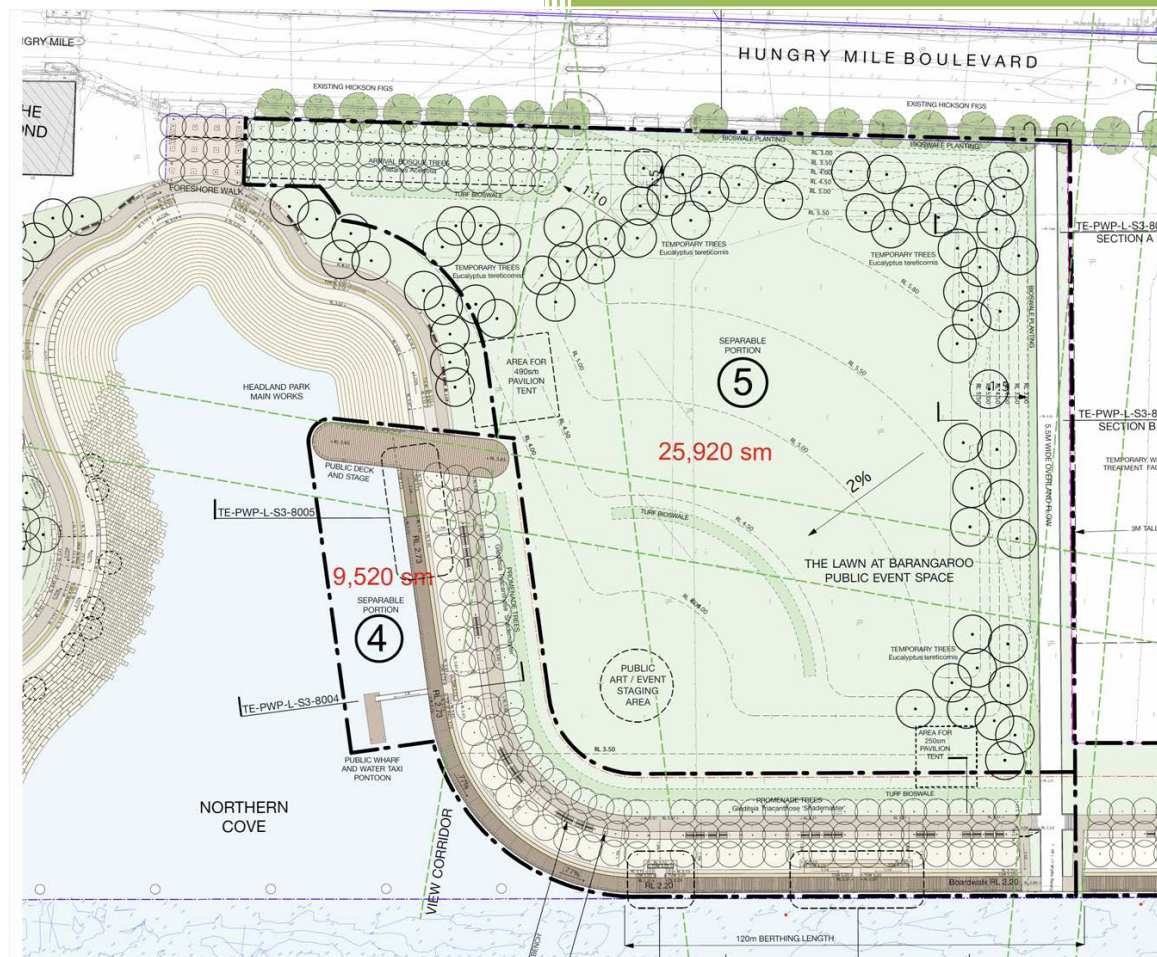


2012

Barangaroo Central – Waterfront Promenade and Interim Public Domain Events Policy



ESPA - Julian Sanderson Version 2.1
Event & Sports Projects Australia Pty Ltd
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Table of Contents

- 1 Executive Summary3
- 2 Barangaroo Central Waterfront Promenade and Interim Public Domain.....4
 - 2.0 Site Context4
 - 2.1 Location and Layout4
- 3 Assessment of Suitability for Events at Barangaroo6
- 4 Process7
 - 4.0 Proposed Framework for Events at Barangaroo7
 - 4.1 Proposed Endorsement Process for Events at Barangaroo7
- 5 Events9
 - 5.0 Event Types9
 - 5.1 Hours of Operation9
 - 5.2 Concept Event Site Configurations10
- 6 Event Management Plan14
- 7 Event Day Operations.....15
 - 7.0 BDA Event Day Representation15
 - 7.1 Site Inductions.....15
 - 7.2 Event Day Health and Safety15

1 Executive Summary

Barangaroo Central Waterfront Public Domain and Interim Public Domain are currently being developed as spaces within the overall Barangaroo development which can accommodate a wide range of activities and events from 2015.

The purpose of this document is to outline a framework for endorsing up to six events per year with each event having a maximum capacity of 15,000 people. The document identifies the type, nature and frequency of the events that are anticipated to be hosted within the Barangaroo Central Public Domain.

The document sets out a structure and process, whereby the Barangaroo Delivery Authority will be able to assess and endorse a range of typical major event applications for Barangaroo Central. This will be carried out by an internal team in accordance with the Barangaroo Central Waterfront Promenade and Interim Public Domain State Significant Development Application documents and provisions of this event policy document.

This policy will be updated as required to take into consideration changes to the site during the ongoing development of Barangaroo.

Attached to this document is a set of overarching management plans that set the minimum requirements for major events at Barangaroo Central Interim Public Domain. These plans will form the basis of the event specific management plans that are required to be prepared for major events.

2 Barangaroo Central Waterfront Promenade and Interim Public Domain

2.0 Site Context

The public domain in Barangaroo Central will be the connector between Headland Park and the urban precinct of Barangaroo South, and will contain elements common to both of these areas. It will extend the Headland Park Promenade along the harbour to Barangaroo South as well as providing significant spaces for public recreation and leisure, and for major events.

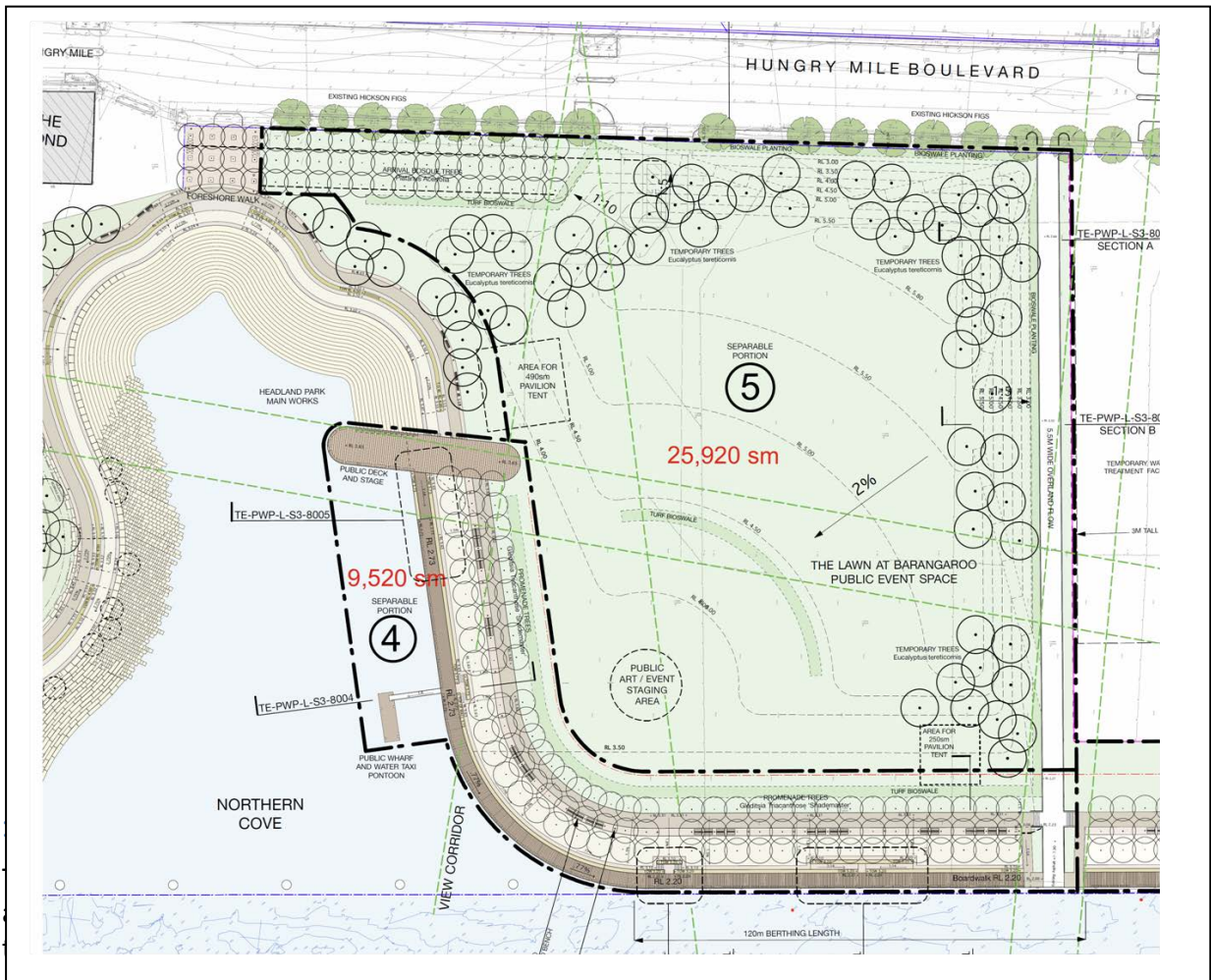
The Barangaroo Central Waterfront Promenade and Interim Public Domain is the first stage in the development of the Barangaroo Central site and are scheduled to be completed in 2015.

2.1 Location and Layout

The Barangaroo Central Waterfront Promenade and Interim Public Domain is located on the Barangaroo Central site, and is bounded by the Northern Cove and Headland Park to the north, the harbour to the west, Hickson Road to the east, and the Lend Lease Temporary Construction Staging Area to the south. This is illustrated as below.

The Barangaroo Central Waterfront Promenade and Interim Public Domain comprises two areas, the Barangaroo Central Waterfront Promenade (the “Promenade”) and the Barangaroo Central Interim Public Domain.

Location of Barangaroo Central Waterfront Promenade and Interim Public Domain



The 2015 Barangaroo Central plan comprises two areas: a 30 meter wide zone at the harbour edge which will be built in its permanent state, and a secondary zone back to Hickson road. This secondary

zone will be a temporary landscape that will accommodate public use and space for large public gatherings, and special events.

The temporary landscape behind the 30meter permanent foreshore walk is envisioned as a major public gathering space for casual sports use, and picnicking. It is also intended to be a culturally programmed space for major public events such as concerts and festivals.

The intent of the Barangaroo Central plan is to create a combination of permanent and temporary spaces, which will extend the public foreshore experience from the Headland Park southward to link with phase one of Barangaroo South and Kings Wharf in 2015, and to enhance the attractiveness of the overall site prior to the final development of Barangaroo Central and the completion of the southern cove.

The Barangaroo Central Waterfront Promenade will include a tree lined public promenade and a lower level boardwalk. The Promenade will provide public access along the harbour edge for pedestrians and cyclists. The lower level boardwalk will provide water edge access for pedestrians. A portion of the Promenade will accommodate deep water berthing and infrastructure for special events but not for long term stopping. A pontoon in the Northern Cove will provide small boat, drop-off access.

The Barangaroo Central Interim Public Domain comprises an interim lawn area that will accommodate major public gatherings, casual sports use and picnicking etc, as well as space for major and minor public and special events. The interim lawn includes two locations for temporary pavilions, potential public art and event staging areas (note the construction and delivery of the temporary pavilions and public art does not form part of this scope of works).

3 Assessment of Suitability for Events at Barangaroo

The Barangaroo Delivery Authority's (BDA) role is to manage the city waterfront development at Barangaroo and to deliver world class benchmarks in urban design, public domain and sustainability.

The Barangaroo Delivery Authority Act 2009 was established on 30 March 2009 to specify its functions and to provide for other matters related to the development, use and management of Barangaroo.

Any event proposed to be held at Barangaroo Central will need to align with the following vision and objectives for Barangaroo:

Barangaroo Vision

Barangaroo will be a place to inspire innovation for generations to come. It will be climate positive. It will reflect the extraordinary context of Sydney - its harbour, its diverse communities and its globally competitive business leadership. It will be a place designed for play and work alongside living and learning

Barangaroo Objectives

The Barangaroo Delivery Authority Act 2009 was established on 30 March 2009 to specify its functions; and to provide for other matters related to the development, use and management of Barangaroo.

The objects of the Act are:

- to encourage the development of Barangaroo as an active, vibrant and sustainable community and as a location for national and global business;
- to create a high quality commercial and mixed use precinct connected to, and supporting, the economic development of Sydney;
- to facilitate the establishment of Barangaroo Headland Park and public domain land;
- to promote the orderly and sustainable development of Barangaroo, balancing social, economic and environmental outcomes; and
- to create in Barangaroo an opportunity for design excellence outcomes in architecture and public domain design.

4 Process

4.0 Proposed Framework for Events at Barangaroo

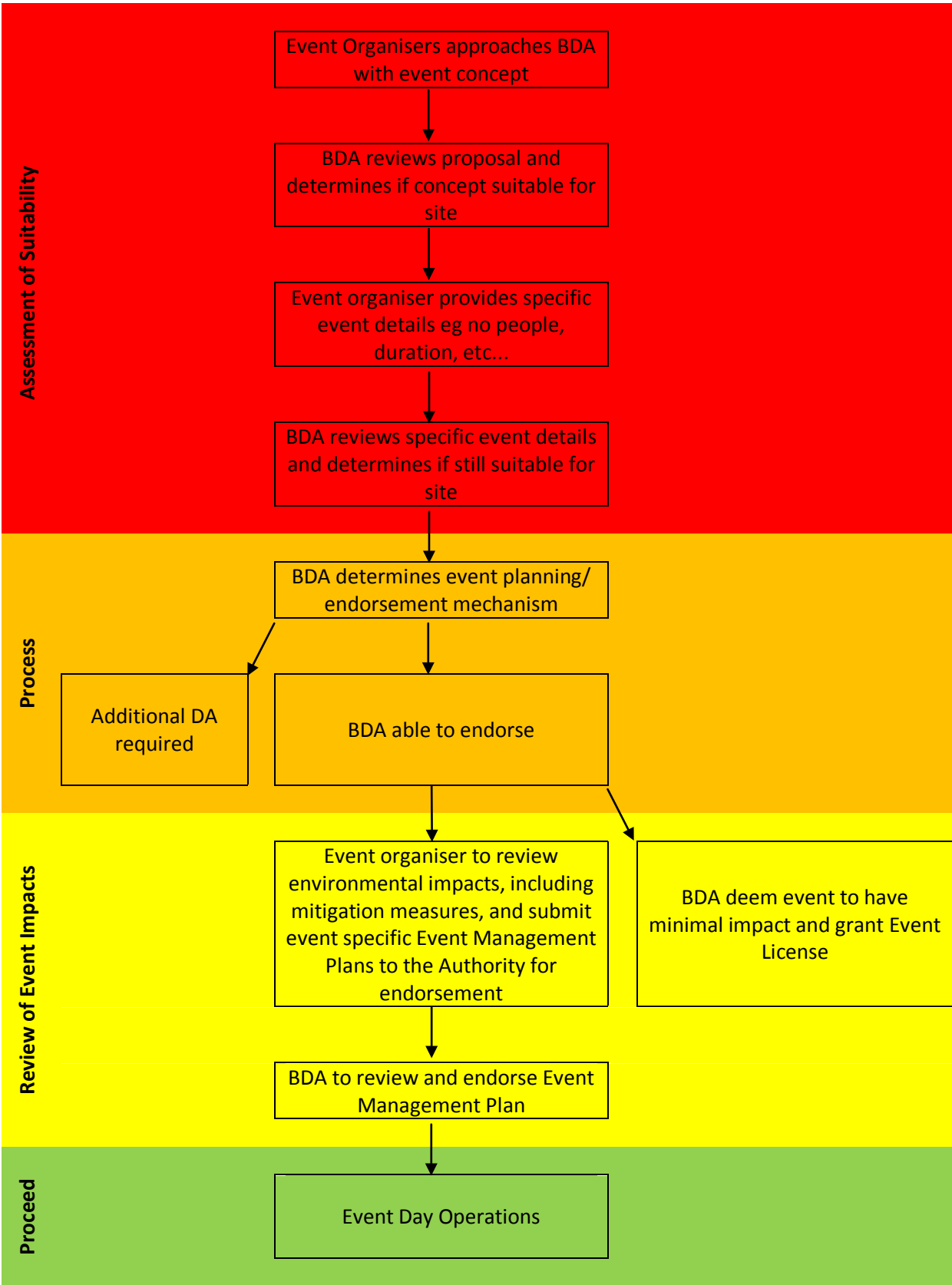
The aim of the Barangaroo Central Waterfront Promenade and Interim Public Domain Events policy is to outline a framework for endorsing major events proposed for this site. All events on the site will be categorised into one of three endorsement processes, these are;

1. Events anticipated to be covered by the proposed amendment to the Draft State Environmental Planning Policy (Exempt and Complying Development Codes) Amendment (Commercial and Industrial Development) 2012.
2. Events that are being addressed within the Barangaroo Central Waterfront Promenade and Interim Public Domain State Significant Development Application and can be endorsed by the BDA.
3. Larger and more complex events that are categorised outside the scope of the above two categories where a separate DA for that event would be required.

This policy specifically relates to events within item 2 above.

4.1 Proposed Endorsement Process for Events at Barangaroo

The rationale to support the process for managing events for Barangaroo from concept to delivery, has been summarised in the form the flow chart below, to help explain the various interactions and considerations that take place over the course of the preparation and implementation phases of the event management cycle.



5 Events

5.0 Event Types

The Barangaroo Central Interim Public Domain will provide the opportunity for a wide ranging program of events to be held on the site - from small scale private functions through to major community festivals.

It is intended that major public and special events will include concerts, festivals, outdoor theatre and circuses. It is estimated there will be up to six major events in any one calendar year within Barangaroo Central. The events will cater to a maximum of 15,000 people and will be carried out over no more than 2 consecutive days for any one event. Bump in/bump out will be undertaken over two days either side of the event.

The type of major events to be held may include:

- Concerts and festivals
- Markets
- Sporting events
- Open air cinema and theatre
- Special events such as Australia Day, New Year's Eve, Anzac Day, Chinese New Year etc.
- Food and wine events

5.1 Hours of Operation

It is intended that in general public events will operate between 9am and 10pm Sunday to Thursday and 9am to 11pm Friday to Saturday plus two hours either side for bump-in/set-up and bump-out/removal and cleaning commencing.

The hours of operation for an event or activity need to be worked out on a case by case basis depending on the following criteria;

- space/ area being used,
- location of activity with respect to the site,
- orientation and configuration of the site with respect to nearby buildings, commercial businesses, accommodation and residents,
- Type and nature of event or activity (including bump-in/ out),
- Number of people estimated to attend the event,
- Number of consecutive days of activity,
- If alcohol is served at the event,
- The type and nature of the environmental impact that is being generated, for example, noise, increased traffic through area generating noise and congestion, lighting, increased pedestrian movements casing access and parking impacts around the site.

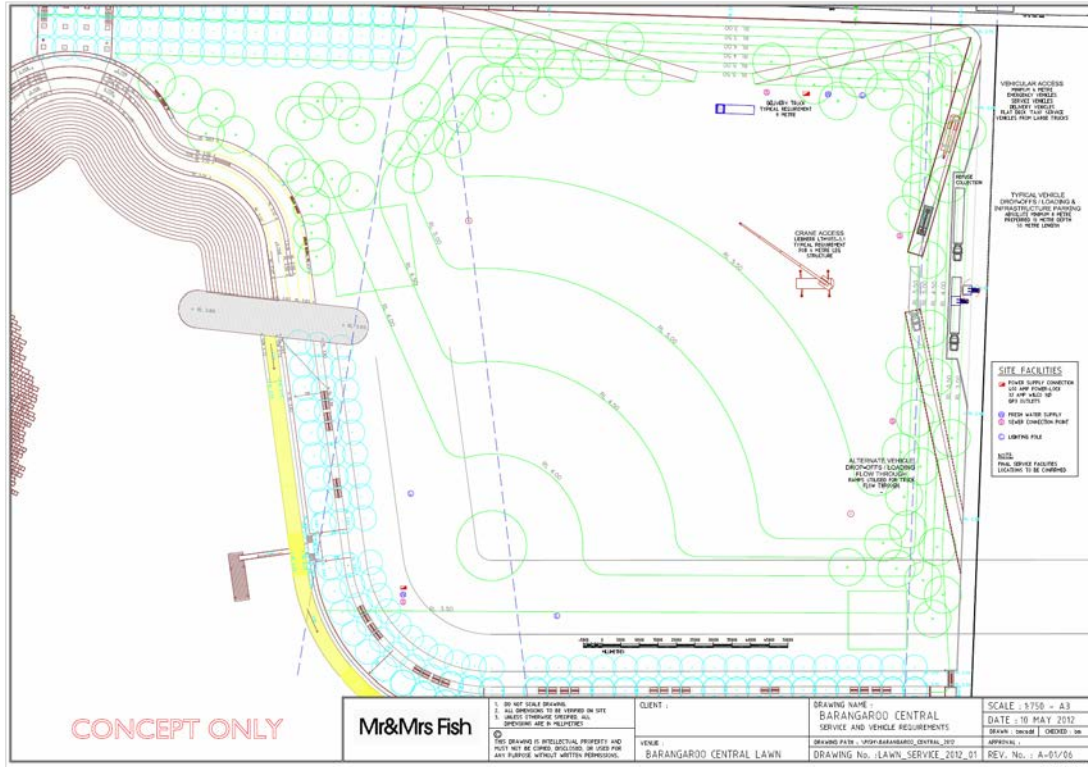
BDA will use the criteria above as the basis for determining the appropriate hours of operation for an event or activity (including bump-in/ out).

The hours of operation are subject to the overall assessment of the event and an estimate of impacts to the surrounding areas, and in some cases are dictated by the conditions set out under the liquor licence (if applicable).

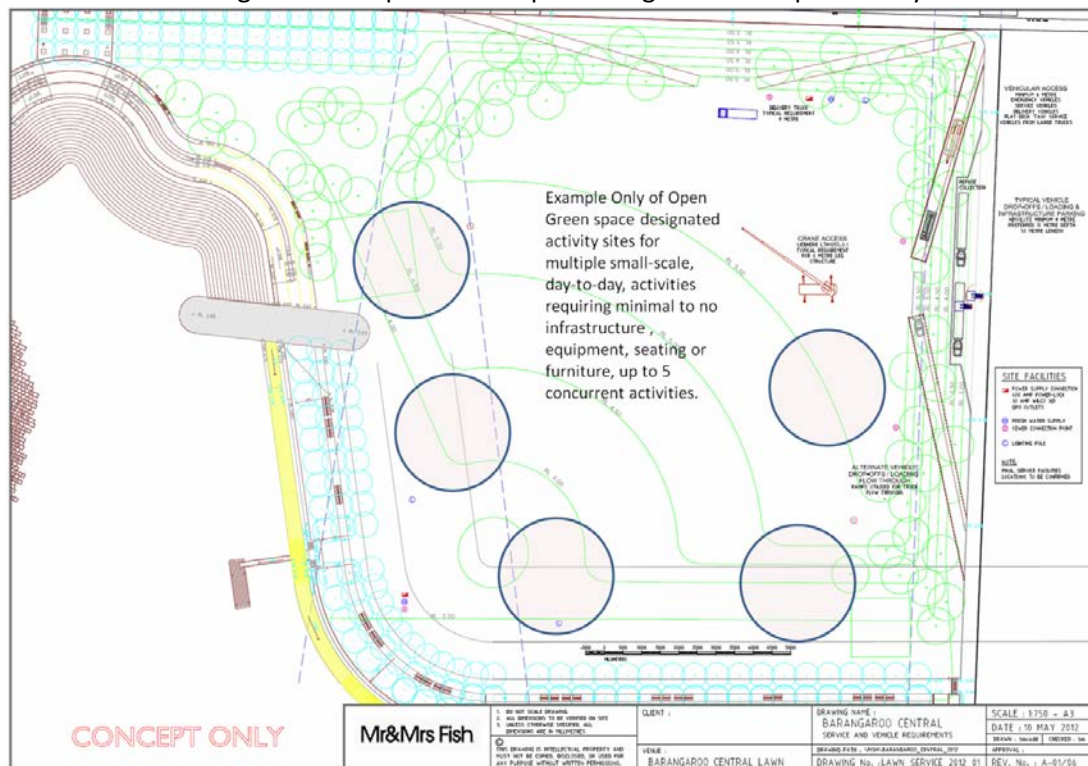
5.2 Concept Event Site Configurations

The following concept site configurations have been provided to BDA by Sydney based event company 'Mr & Mrs Fish' as part of an initial report into events for Barangaroo Central. These indicative site configurations have been used as the basis to determine various site configurations, estimated attendance ranges, space & crowd considerations for events.

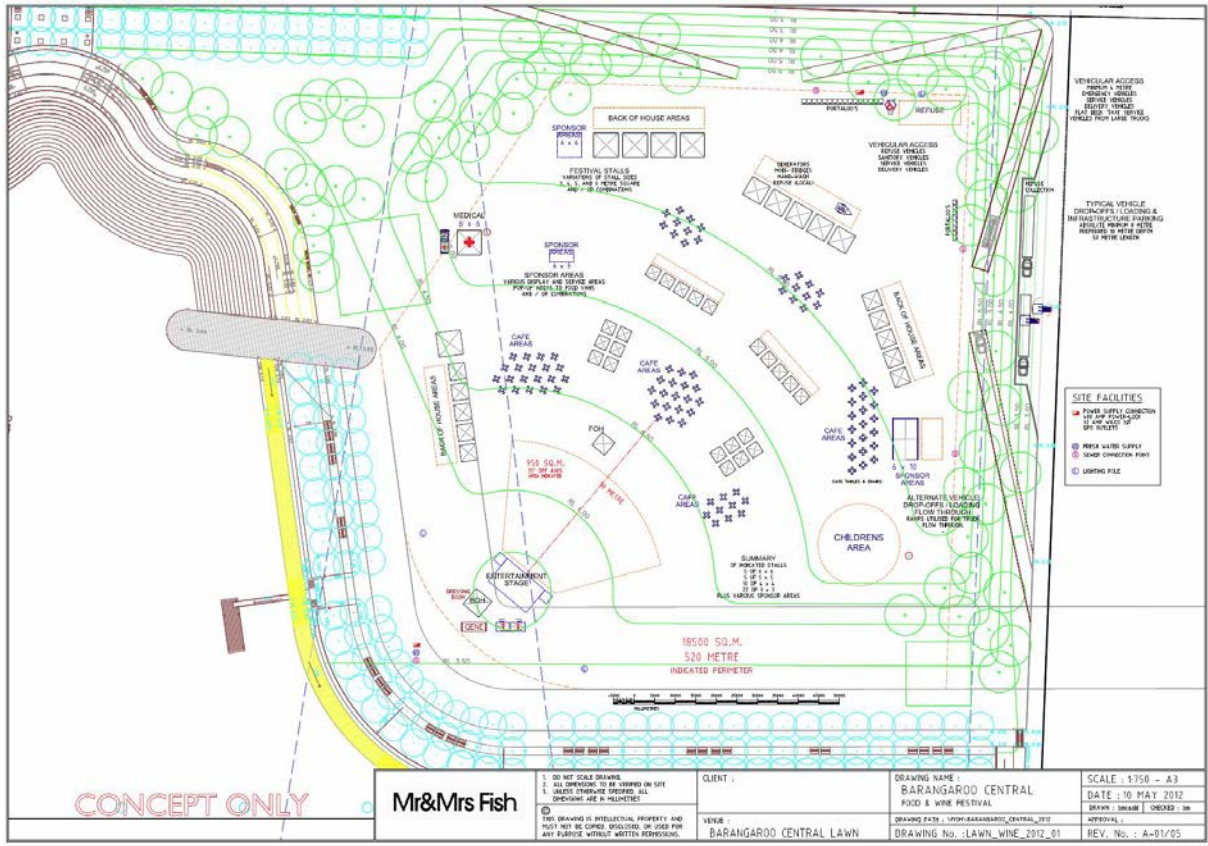
Indicative Site Configuration – Open Green Space



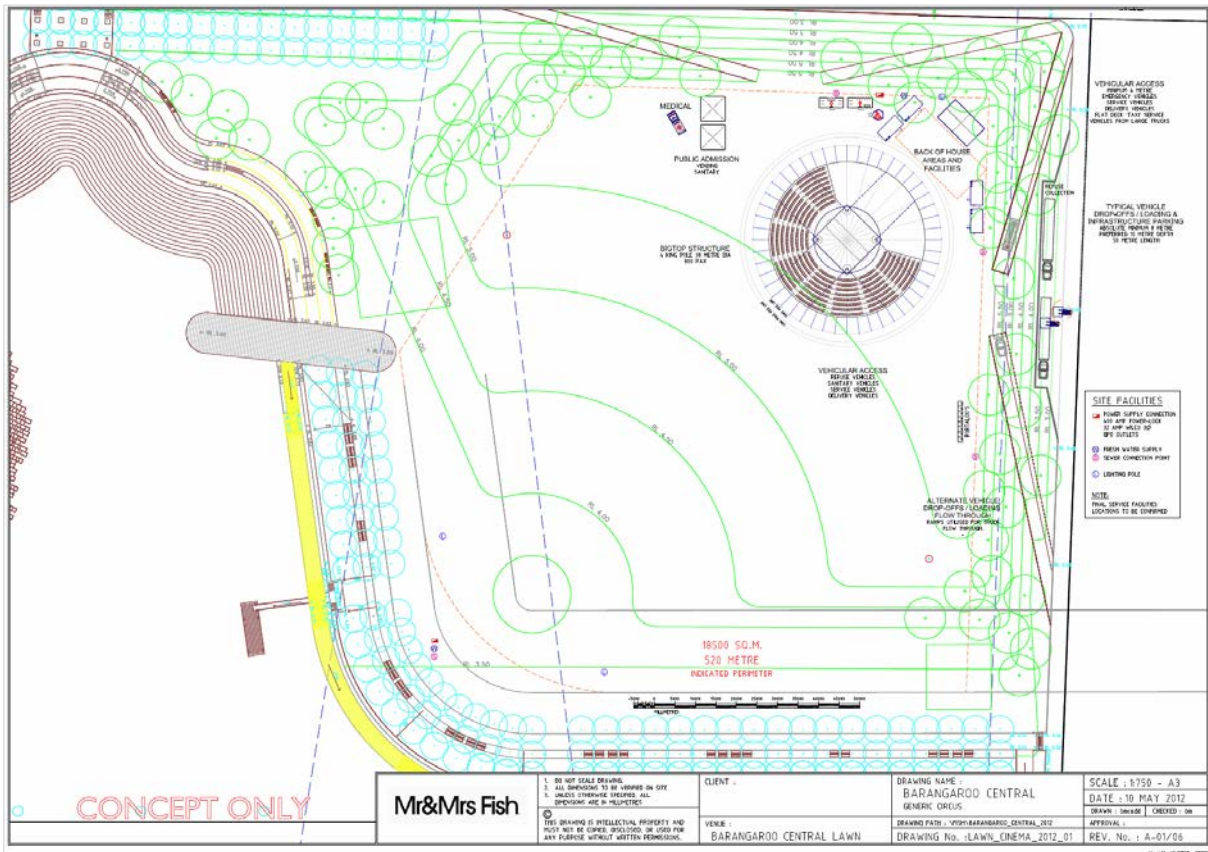
Indicative Site Configuration – Open Green Space designated multiple activity sites



Indicative Site Configuration – Concept Food & Wine Festival with Stage



Indicative Site Configuration – Concept Circus Tent Style Performance Area



6 Event Management Plan

The event organiser, in close consultation with BDA, is to determine and assess all physical, people and business event impacts. The key considerations to be addressed are:

- Security Management Plan
- Sound Management Plan
- Emergency Management and Incident Response Plan
- Security Risk Assessment Plan
- Alcohol Management Plan
- Waste Management Plan
- Occupational Health and Safety Policy Manual
- Water Based Traffic and Traffic, Transport, Access and Parking Plan
- Infrastructure/Services Plan

The Authority has prepared a set of overarching management plans that set the minimum requirements for major events at Barangaroo Central Interim Public Domain. These plans will form the basis of the event specific management plans that are required to be prepared for major events.

For major events event specific management plans are to be submitted to the Authority for review and endorsement prior to proceeding. Event organisers are to refer to the Barangaroo Central Waterfront Promenade and Interim Public Domain Event Management Plans for further details on the above items.

7 Event Day Operations

Event day operations will be run as set out in the Event Management Plan. The event organiser will be responsible for ensuring all controls are in place prior to the event commencing and monitored and maintained throughout the event.

The event operations period will be defined as the date and time of handover to the date and time of hand-back (the occupation period) and must be clearly noted in any license agreement. In some instances the site or part thereof may be handed back to BDA overnight or when not being occupied, depending on the specific event circumstance.

7.0 BDA Event Day Representation

BDA will provide an Event's Ranger or Event's Officer along with other personnel as required to oversee the handover of the site to the event applicant/ licensee, at a cost to the event organizer.

With more complicated events, the events officer that has been in consultation with the event organiser throughout the process will remain the project officer and main contact for the organiser throughout the duration of the process through until site hand-back.

BDA will provide Event Ranger(s) or Event Officer(s) to oversee the site for the entire time of occupation or as determined by BDA as part of the overall event management plan.

In most instances security guards and traffic control personnel will be required, in various degrees, to facilitate the safe bump-in, event operation and removal of infrastructure from the site. These personnel will be supplied by the event organiser.

7.1 Site Inductions

In certain situations with more complex events, BDA may require an induction briefing/ meeting with the event organiser and possibly all contractors who will be working on the site. The induction briefing/meeting will cover general site wide topics and event specific items will be covered depending on the type, size and complexity of the event being proposed.

With smaller and simpler events, the site induction and access information (in the form of fact sheets) may be distributed via the event organiser to contractors, then all event personnel and contractors on site are provided with an on site induction after they arrive at the designated site access gate before commencing work.

7.2 Event Day Health and Safety

Event day health and safety will be managed and monitored in accordance with the event specific management plans, in particular the Occupational Health and Safety Policy Manual and the Emergency Management and Incident Response Plan

An incident reporting process will be determined under the guidelines of the BDA health and safety handbook, with all incidents and near misses being recorded, witnessed and processed to allow for real-time monitoring and appropriate treatments being implemented to mitigate or minimize the likelihood and consequence of incidents occurring in the future.

The organiser must provide contact numbers for all key event staff working on the site at any particular time and BDA are to provide an on site contact and 24hr contact number to the organiser.

It is recommended that the organiser's communication plan should include an appropriate resource of 2-way network or line-of-site radios for all key event staff working on the site and a radio for BDA event officer during the period of occupation.

Safe working conditions must be monitored at all times by the event organiser, key event staff, event contractors, site security and BDA events officer.

All personnel working on the site are to wear appropriate Personal Protective Equipment at all times as specified in the BDA health & safety handbook.

8 Summary

The Barangaroo Central Interim Public Domain Events Policy has been developed to provide an outline framework and process to enable the Authority to endorse up to six major events per year with each event having a maximum capacity of 15,000 people. The document identifies the type, nature and frequency of the events that are anticipated to be hosted within the Barangaroo Central Public Domain.

The document sets out a structure and process, whereby the Barangaroo Delivery Authority will be able to assess and endorse a range of typical major event applications for Barangaroo Central. This will be carried out by an internal team in accordance with the Barangaroo Central Waterfront Promenade and Interim Public Domain State Significant Development Application documents and provisions of this event policy document.

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