

Amended Mitigation Measures

The collective measures required to mitigate the impacts associated with the proposed works relating to the Riverside Theatres Redevelopment are detailed in the below table. Amendments to the mitigation measures since EIS are denoted in bold for additions and bold strikethrough for deletions.

Ref No.	Mitigation Measures
Design and Operation	
DO-HE	Heritage
DO-HE1	The development of a comprehensive Heritage Interpretation Plan will be undertaken. It will detail key strategies for managing the celebration of the key role that the Riverside Theatres has played in the area since its development, Aboriginal Cultural Heritage Values of the site as well as consideration of surrounding heritage items
DO-AH	Aboriginal Heritage
DO-AH1	The Applicant is to consult with the identified Aboriginal stakeholders (RAPs) throughout the Project. The consultation outlined as part the ACHAR is valid for six months and must be maintained by the Proponent for it to remain continuous.
DO-TM	Transport and Movement
DO-TM1	Provision of secure bicycle parking at Riverside Theatres for staff and parking within the public domain for visitors will be provided in accordance with the approved plans and the Transport Impact Assessment prepared by Arup dated February 2025.
DO-TM2	A detailed freight and servicing management plan will be prepared that includes the following: <ul style="list-style-type: none"> • Loading dock management details. • Service vehicle volumes including size and frequency. • Details around incident management at the access to the loading dock. • Management of conflicts between pedestrians and vehicles accessing the loading dock via Macarthur Street. • All reverse turning movements into the loading dock to be undertaken under the direction of fully accredited traffic controllers.
DO-TM3	Prior to occupation of the building a Green Travel Plan (GTP) will be developed in accordance with the outline GTP provided in the Transport Impact Assessment (February 2025) by Arup and in consultation with Transport for NSW and also include: <ul style="list-style-type: none"> • Nomination of a responsible person will be appointed to update, implement and monitor the Green Travel Plan. • A regime for monitoring bicycle parking demand within the public domain. • A Travel Access Guide is to be included as an appendix to the GTP and include: <ul style="list-style-type: none"> - Measures to encourage public and active transport travel to the Theatres - Provide a map showing all modes of public and active transport to the Theatres - Provide information about routes and timetables for public transport to the Theatres - Promote end of trip facilities to staff • A plan of management for managing visitor arrival and departure across all modes of transport.
DO-TM4	Prior to occupation of the building, investigate revisions to on street parking restrictions in Market Street for endorsement by the Local Traffic Committee in relation to: <ul style="list-style-type: none"> • Removal or restriction of 5 spaces at the western end of Market Street on the northern kerb to allow for truck movements into the loading dock. • Provision of disabled drop off and/or parking on the southern kerb.
DO-SEC	Safety and Security
DO-SEC1	A CCTV network will be provided for all external spaces and indoor spaces including lobby/ foyer areas.

Ref No.	Mitigation Measures
DO-SEC2	The CCTV network will be connected to the City of Parramatta CitySafe program for monitoring and response.
DO-SEC3	A lighting strategy both internally and externally will be developed by a suitably qualified lighting expert experienced in the principles of CPTED.
DO-SEC4	A wayfinding signage and building / business identification signage will be provided where appropriate to reinforce perceptions of safety and legibility.
DO-SEC5	The rapid removal of graffiti and rubbish within the site will be prioritised, and the repair of items damaged through vandalism and environmental degrade.
DO-SEC6	A security door or secure electronic access (card / key controlled entries / lifts etc.) will be installed to all private entrances of the building to prevent unauthorised individuals from entering restricted areas not intended for public use.
DO-SEC7	The use of loading dock access control boom gates at the entrance / exit into basement, and roller doors will be considered at the ingress/ egress points of the loading dock.
DO-OW	Operational Waste
DO-OW1	Operational waste management measures will be incorporated into the Plan of Management for the building, including the recommendations of the Operational Waste Management Plan prepared by Arup (dated March 2025).
DO-WS	Water and Sewer Utilities
DO-WS1	Utility technical and hazard requirements will be incorporated into the design and construction documentation. This is to be completed as part of detailed design and carried over to the contractor during construction phase.
DO-EC	Electrical and Communication Utilities
DO-EC1	Engagement is to occur with Endeavour Energy to: <ul style="list-style-type: none"> • Provide a load application for power supply. • Advise on infrastructure works. • Reconfirm asset locations.
DO-EC2	A design information pack (if applicable) will be obtained.
DO-EC3	Engagement with the telecommunications providers to coordinate the planned changes to suit the new works will be undertaken.
DO-NV	Noise and Vibration
DO-NV1	The design development of the built form will be undertaken in consideration of the performance requirements outlined in the Noise and Vibration Impact Assessment (February 2025) by Marshall Day.
DO-NV2	No loading activities will take place while loading dock doors are open.
DO-NV3	Acoustic mitigation measures for building services plant to meet PNTLs will be developed at detailed design stage when equipment selections have been finalised and locations confirmed.
DO-SI	Social Impact
DO-SI1	Recommendations of the Social Impact Assessment prepared by Arup (February 2025) will be implemented including developing and implementing social procurement and employment practices (e.g., targeted employment of disadvantaged groups during the construction and operational phase of the development) to increase social and community benefits.
DO-R	Reflectivity
DO-R1	The design development for the south east corner glass façade will account for the potential of glare for vehicles (light rail) travelling north on Church Street. A design solution that considers either shielding of the relevant glazed panel or a change in material will be implemented prior to construction.
DO-W	Wind
DO-W1	Any external seating surrounding the south east corner of the building is to be screened from southerly winds.
DO-W2	External seating for the Riverside Bar/ Café is to have wind mitigation screening through either strategic landscape planting, screens, sculptures or a combination of solutions.

Ref No.	Mitigation Measures
DO-RE	Remediation
DO-RE1	Following remediation works a long-term environmental management plan will be developed and implemented.
DO-DE	Design Excellence
DO-DE1	Design review will occur at regular intervals throughout the design development process in accordance with the minimum requirements set out in the Design Integrity Report (February 2025) by Arup.
DO-CA	Café Design and Operations
DO-CA1	<p>Prior to occupation and fit out of the café, an Operations Plan is to be developed that includes:</p> <ul style="list-style-type: none"> • Definition of seating zones to maintain: <ul style="list-style-type: none"> - Clear visibility of the stair to the riverfront from Church Street in relation to external seating; - A clear separation between the café and remaining foyer spaces and bars for internal seating; - Minimisation of physical and visual clutter; - Consideration of integrated or fixed furniture in place of temporary furniture • Signage locations and designs; and • Spatial definition of the café zones (internally and externally) that do not rely on temporary barriers.
DO-FL	Flooding
DO-FL1	<p>Prior to occupation of the building, a Flood Emergency Response Plan is to be developed and implemented that will govern the occupation of the site and include measures in relation to:</p> <ul style="list-style-type: none"> • Thresholds in weather conditions that would cause cancellation of events prior to commencement. • Evacuation procedures for staff and visitors in the event of a flood • Deployment of flood protection devices (such as flood barriers) • Procedures for the securing of furniture and equipment for the Riverside Bar/Café • Roles and responsibilities of relevant staff during an evacuation • Evacuation routes
DO-FL2	Ensure the Building Management System is linked to appropriate monitoring systems such as Bureau of Meteorology, City of Parramatta FloodSmart and State Emergency Services
DO-FL1	Prior to occupation of the building, a Flood Emergency Response Plan is to be developed in consultation with Council and the NSW SES and include the measures outlined in Section 9 of the Flood Impact Risk Assessment prepared by Arup, dated July 2025.
DO-ESD	Sustainability
DA-ESD1	Prior to the finalisation of the design, the measures in relation to sustainability as outlined in the Sustainability Statement prepared by Mott MacDonald (February 2025) will be incorporated.

Construction Management	
CM1	A detailed Construction Environmental Management Plan will be prepared prior to the commencement of works on the site including all required technical management plans and with consideration of other nominated mitigation measures.
CM2	The detailed Construction Environmental Management Plan will include, or be supported by, a communications strategy to communicate the progress and staging of the construction works to the local community.
CM3	A Waste Management Plan (sub-plan to the CEMP) will be prepared in line with the recommendations of the Waste Management Plan by Arup (February 2025), detailing the waste expected to be generated during the demolition and construction phases of the project development, and the associated processes for sorting, storing and processing waste, including monitoring and reporting programs.
CM-SI	Social Impact
CM-SII	<p>A Communications and Engagement Strategy is to be prepared to facilitate ongoing consultation and provision of information to the community during the construction phase, to ensure that temporary impacts on the community are suitably mitigated. The strategy may be incorporated into the Construction Environmental Management Plan, and should detail:</p> <ul style="list-style-type: none"> • Identification of key stakeholders, including but not limited to nearby residents, businesses, community organisations, educational institutions, emergency services and government agencies. • Methods and frequency of communications by the Applicant or contractor prior to and during construction. • Communication channels for stakeholders to provide feedback or complaints.
CM-WSG	Water, Sewer, and Gas Utilities
CM-WSG1	Engagement of a Sydney Water Services Coordinator to apply for Section 73 certificate with Sydney Water.
CM-WSG2	Intrusive investigations will be undertaken where considered necessary to locate utilities and investigate unknown services and/or potentially redundant services more accurately.
CM-WSG3	Prior to services augmentation a Level 3 Accredited Service Provider is to be engaged to undertake finalisation of the design and consult with Endeavour Energy.
CM-AH	Aboriginal Heritage
CM-AH1	<p>Prior to construction and following demolition works, the management, mitigation and recommendations outlined in section 7 of the Aboriginal Cultural Heritage Assessment Report prepare by Curio Projects, July 2025 are to be implemented.</p> <p>Prior to the commencement of works on the site, an Aboriginal Cultural Heritage Induction is to be undertaken to communicate the significance of the site and archaeological deposits to any site contractors involved in any development works within the study area.</p> <p>Prior to the commencement of works on the site, archaeological test excavations are to be undertaken in accordance with the methodology outlined in the ACHAR, prior to construction.</p> <p>Upon discovery of an archaeological feature that is suspected to be an Aboriginal Unexpected Find (excluding human remains – see Recommendation 4 below), the following procedure should be followed:</p> <ol style="list-style-type: none"> 1. Cease works in the immediate vicinity of the find. 2. Contact the Project archaeologist to verify the nature of the find. 3. If Unexpected Find is confirmed as Aboriginal archaeology, Project archaeologist will notify Project RAPs and DPIE of the find. If Unexpected Find is confirmed as not Aboriginal in origin, Project archaeologist will provide advice for works to recommence. 4. Project Archaeologist/Project RAPs will undertake a preliminary assessment and recording of the find. 5. Formulate archaeological or heritage management plan – specific to nature of the find. 6. Implement archaeological/heritage management plan. 7. Works may commence once archaeological/heritage management plan has been successfully implemented and Project archaeologist provides sign-off to contractor for works to resume in vicinity of find. <p>If any suspected human remains are discovered and/or harmed the proponent must:</p> <ol style="list-style-type: none"> 1. Not further harm these remains. 2. Immediately cease all work at the particular location. 3. Secure the area so as to avoid further harm to the remains. 4. Notify the local police and the Heritage NSW Environment Line on 131 555 as soon as practicable and provide any available details of the remains and their location.

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~~5. Not recommence any work at the particular location unless authorised in writing by Heritage NSW.~~

CM-AH5 Aboriginal test excavations will be undertaken in accordance with the methodology outlined in the Aboriginal Cultural Heritage Assessment (ACHAR) Report by Curio Projects (~~February 2024 July 2025~~) by appropriately qualified archaeologists and with participation of representatives of Registered Aboriginal Parties (RAPs) for the Project. The results of the test excavations must be incorporated into an Archaeological Technical Report (ATR) and supplied to the project RAPs for comment in accordance with *Aboriginal Cultural Heritage Consultation Requirements for Proponents 2010* (DECCW, 2010). Final decision of long-term management of any artefacts located during the test excavation process will be managed under a Care and Control Agreement under s.85A(1)(c) of the *National Parks and Wildlife Act 1974*. The details of the Care and Control Agreement are to be decided upon in consultation/discussion with Project RAPs, INSW, Powerhouse Museum, and Curio Projects, prior to the conclusion of archaeological investigations within the study area.

CM-AH6 Prior to commencement of future site works, site contractors should undergo an Aboriginal cultural heritage induction, to be lead/delivered by Project RAPs, to communicate the significance of site, deposits, and need to protect and conserve. The induction material should include an overview of the types of sites to be aware of (i.e. artefact scatters or concentrations of shells that could be middens), obligations under the NPW Act, and the requirements of an archaeological finds' procedure (refer to Recommendation 3 and 4 below).

CM-HA Historical Archaeology

CM-HA1 **Archaeological monitoring is to be undertaken during the following works:**

- **Service trenching along Market Street, Marsden Street and any works within AMU #3235.**
- **Demolition and site remediation works where ground surfaces will be exposed.**
- **Landscaping works along the river foreshore and within Market and Church Streets.**

CM-HA2 **Prior to construction and following demolition works, implement the recommendations outlined in section 8.2 of the revised Historical Archaeological Assessment, Curio Projects, July 2025.**

CM-HA3 **Prior to construction and following demolition works, implement the Archaeological Research Design and Excavation Methodology outlined at Appendix A of the revised Historical Archaeological Assessment, Curio Projects, July 2025.**

~~A historical archaeological investigation will be undertaken once the relevant areas of the existing buildings are demolished and prior to construction of the proposed new built form. This will allow time for the archaeological resource to be properly investigated and managed, as well as to avoid potential time and development delays at a later stage.~~

~~While not anticipated to be encountered within the study area, the unexpected discovery of any potential skeletal remains during development works would be managed in accordance with the approved Heritage NSW protocol for the discovery of human remains.~~

~~Should unexpected finds be identified, the following procedure will be followed:~~

- ~~• Cease works in the immediate vicinity of the find.~~
- ~~• Contact the Project Archaeologist to verify the nature of the find.~~
- ~~• If Unexpected Find is confirmed as historical archaeology, the Project Archaeologist will notify Heritage NSW of the find. If Unexpected Find is confirmed as not archaeological in origin, the Project archaeologist will provide advice for works to recommence.~~
- ~~• Project Archaeologist will undertake a preliminary assessment and recording of the find.~~
- ~~• Formulate archaeological or heritage management plan specific to nature of the find.~~
- ~~• Implement archaeological/heritage management plan.~~

~~Works may commence once archaeological/heritage management plan has been successfully implemented and Project archaeologist provides sign-off to contractor for works to resume in vicinity of find.~~

CM-HE Heritage

CM-HE1 An archival recording is to be prepared for the existing building prior to the commencement of any works.

CM-HE2 **Prior to any works in the vicinity of Lennox Bridge a Construction Heritage Methodology is to be developed in consultation with a heritage specialist to outline the methods for demolition and**

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	construction works and the management measures to be employed to ensure protection and conservation of heritage fabric.
CM-SSM	Site-Specific Safety Management
CM-SSM1	A site-specific safety management plan will be developed by the contractor to demonstrate the commitment of the Project to Work Health and Safety. The plan is required to identify the scope of work to be undertaken, the hazards associated with the work and the risk assessment processes and risk control measures to be used in the execution of the plan.
CM-SSM2	An environmental management plan will be developed and implemented by the contractor in accordance with relevant authorities' conditions, standards or specifications prior to the commencement of works.
CM-TP	Tree Protection
CM-TP1	The trees to be retained will be protected in accordance with the Tree Protection Specification and Typical Tree Protection Details.
CM-TP2	Excavation works surrounding trees to be retained must be undertaken under the supervision of the Project Arborist
CM-TP3	A detailed Tree Protection Plan will be prepared prior to construction.
CM-TP4	Pruning work will be undertaken in accordance with <i>Australian Standard 4373: Pruning of Amenity Trees (2007)</i> , <i>Safe Work Australia Guide for Managing Risks of Tree Trimming and Removal Work (2016)</i> and other applicable legislation and codes.
CM-TP5	Trees will be supplied in accordance with Australian Standard 2303 (2015) Tree Stock for Landscape Use.
CM-TM	Traffic Movement
CM-TM1	A Construction Pedestrian and Transport Management Plan (CPTMP) is to be prepared by the applicant/contractor prior to the commencement of works. The CPTMP is to be submitted to Transport for NSW for comment prior to implementation. The CPTMP is to include details of how the following mitigation measures will be addressed, and the following matters: <ul style="list-style-type: none"> • Detailed construction program. • Forecast vehicle movements. • Heavy vehicle access routes. • Staff transport arrangements. • Location of works zones. • Location of cranes.
CM-TM2	Trucks will minimise the use of local streets for access to the construction site by utilising the routes identified in the Transport Impact Assessment by Arup (February 2025) or as directed by Transport for NSW.
CM-TM3	Trucks will enter and exit the site in a forward direction.
CM-TM4	Active transport routes surrounding the site will be monitored to minimise conflict with construction vehicles and maintain accessibility.
CM-TM5	Trucks will not circulate on the road network to wait to enter the site (unless exceptional circumstances do not permit).
CM-TM6	Truck drivers will be advised of the designated truck routes to/ from the site.
CM-TM7	Pedestrian movements adjacent the construction site will be managed and controlled by site personnel where required.
CM-TM8	Truck loads will be covered during transportation off-site.
CM-TM9	During site induction, workers will be informed of the existing bus, train and light rail network servicing the site.
DO-AQ	Air Quality

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CM-AQ1	Prior to the commencement of the works, the dust mitigation/management measures recommended herein will be considered and, where practicable, included in an Air Quality Management Plan (AQMP) for the works. The AQMP may form part of a broader Construction Environmental Management Plan.
CM-AQ2	Development and implementation of a stakeholder communications plan will be undertaken that includes community engagement before work commences on site.
CM-AQ3	Regular onsite and off-site inspections will be carried out to monitor compliance with the DMP, record inspection results, and inspection log will be available to relevant authorities.
CM-NV	Noise and Vibration
CM-NV1	A Construction Noise and Vibration Management Plan (CNVMP) will be prepared prior to the commencement of works.
CM-NV2	The use quieter and less vibration emitting construction methods where feasible and reasonable will be used.
CM-NV3	'Toolbox talks' will be held at regular intervals with the contractor workers, including discussion of noise and vibration mitigation, monitoring and assessment.
CM-NV4	Identification of all reasonable and feasible noise mitigation methods will be conducted by the Responsible Person on a daily basis during noisy works. The Responsible Person will have the authority to modify work practices in response to complaints, where this is considered appropriate.
CM-NV5	The use of excavator mounted rock pulverises (or similar) in lieu of hydraulic rock breakers will be specified for demolition works
CM-NV6	Bored piling will be undertaken as opposed to impact piling.
CM-NV7	Neighbours will be advised of mitigation and management processes and complaints handling procedures. Where respite periods may be warranted, discussions of community preferences in terms of respite vs shorter overall works duration will occur.
CM-NV8	A register of any complaints will be kept, including details such as date, time, contact number, complainant location, description of complaint and action taken.
CM-NV9	Noisy equipment away from noise-sensitive areas.
CM-NV10	Vibration monitoring will be conducted where works are proposed within the minimum working distance to a sensitive receiver/structure/utility with respect to cosmetic damage.
CM-NV11	<p>Prior to any works (demolition or construction) in the vicinity of Lennox Bridge the following vibration methodology is to be included within the CNVMP:</p> <ul style="list-style-type: none"> • A condition report of the bridge structure is to be developed based on an inspection undertaken by an appropriately qualified expert. The report must determine the structural integrity and any elements of the bridge that would be sensitive to vibration. • Should the condition report conclude that the structure is unsound or sensitive to vibration a vibration criteria of Line III of German Standard DIN 4150-3 <i>Structure vibration- Effects of vibration on structures- 1999</i>, shall be utilised. • Where the condition report concludes no areas are sensitive to vibration and the bridge is structural sound a vibration criteria of Line II of German Standard DIN 4150-3 shall be utilised. • Vibration monitoring is to be undertaken for all works in the vicinity of the bridge according to the standard determined by the condition report. <p>A detailed vibration assessment will be undertaken in respect of potential impacts to Lennox Bridge, and works will be undertaken in accordance with criteria set out in the Noise and Vibration Impact Assessment (February 2025) prepared by Marshall Day.</p>
CM-RE	Remediation
CM-RE1	The Remediation Action Plan will be updated following demolition of buildings to address data gaps beneath the existing buildings, and to address any unexpected finds, including asbestos and odorous soils, should they be encountered during the development works.

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CM-RE2	The Acid Sulfate Soils Management Plan by JK (February 2025) should be updated by the Contractor and implemented for the duration of ground disturbing works.
CM-RE3	An Asbestos Management Plan is to be developed prior to any ground disturbing works.
CM-CG	Geotechnical and Ground Water
CM-GG1	Geotechnical and ground water recommendations will be incorporated as per the Geotechnical and Ground Water Report by Arup dated March 2025.
CM-GG2	Prior to any demolition and excavation commencing a detailed dilapidation reports will be prepared for nearby buildings within 20m of where any works will be completed. The dilapidation surveys will comprise detailed inspections both externally and internally, with all defects rigorously described, e.g. defect location, defect type, crack width, crack length, etc. The respective building owners will be provided with a copy of the dilapidation reports and be asked to confirm that they present a fair representation of existing conditions. Such reports can then be used as a baseline against which to assess possible future claims for damage arising from the works.
CM-FL	Flooding
CM-FL1	The final drainage design for stormwater infrastructure within and surrounding the site will be designed to reduce overland flow flood levels in the event of a 1% AEP event.
CMFL1	<p>The final drainage design for stormwater infrastructure shall incorporate the recommendations outlined in Appendix C, section 4.4 of the revised Flood Impact Risk Assessment, Arup, July 2025 including:</p> <ul style="list-style-type: none"> • Revised civil surface design for the Church Street public domain. • Upgraded stormwater infrastructure within Market Street. • A culvert within the landscaped area to the west of the site, adjacent to Marsden Street. • Revised footpath levels adjacent to the loading dock entrance on Market Street. <p>The design must be reviewed by an appropriately qualified engineer prior to finalisation.</p>
CM-FL2	<p>The landscape design shall incorporate the recommendations outlined in Section 7.2 of the revised Flood Impact Risk Assessment, Arup, July 2025 including:</p> <ul style="list-style-type: none"> • Revised levels of the riverfront shared path at its intersection with the stairs to the café and ramp to Marsden Street to reduce overall levels by at least 0.8 metres. • Revised levels within the southern edges of Casuarina Clearing to reduce levels by at least 0.8 metres.
CM-W	Wind
CM-W1	<p>Prior to design of the public domain determine the need for installation of physical wind mitigation measures through:</p> <ul style="list-style-type: none"> • Development of an operational plan for the café that outlines how inclement weather (including wind) will be managed to ensure the comfort of café patrons. • Determine the impact the final landscape design will have on mitigation of wind for external café seating. <p>Should the operational plan and/ or landscape design not adequately achieve an appropriate wind comfort rating, options for physical wind mitigation measures should be presented to the Design Integrity Panel, and the comments of the panel addressed prior to implementation.</p>
CM-LD	Landscape Design
CM-LD3	Prior to construction of the river front landscape, options to slow movement of cyclists through the site on the shared river path are to be developed. An overview of the options and selection of a preferred design solution is to be presented to the Design Integrity Panel.
CM-LD4	Prior to construction of the landscape, the design at the south west corner of the site adjacent to the substation is to be further developed and presented to the Design Integrity Panel.
CM-LD5	Prior to the construction of the landscape the materials palette throughout the public domain is to be further coordinated for consistency and presented to the Design Integrity Panel.
CM-LD6	Any sandstone kerb removed from Market Street is to be salvaged and utilised in the landscape design. The design for reuse of the sandstone kerb is to be developed in consultation with a heritage specialist.

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CM -LD7	Prior to the construction of the landscape, details for seating, stairs, ramps and planter beds throughout the public domain is to be further developed and presented to the Design Integrity Panel.
CM -LD8	Prior to the construction of the landscape, consultation is to be undertaken with the Applicant's City Planning and Design Team in regard to reducing ramp lengths in the public domain and ensuring adequate sunlight/ species selection for garden beds within shaded areas.